



Municipality of Mississippi Mills

COUNCIL AGENDA

Tuesday, June 1, 2021

5:00 p.m.

E-participation

Pages

A. CALL TO ORDER

B. CONSIDERATION OF A CLOSED SESSION

Recommended Motion:

THAT Council enter into an in camera session at x:xx p.m. re: personal matters about an identifiable individual, including municipal or local board employees (Municipal Act s. 239 2(b)).

B.1. Human Resources Matter

Personal matters about an identifiable individual, including municipal or local board employees (Municipal Act s. 239(2)).

B.2. Human Resources Matter

Personal matters about an identifiable individual, including municipal or local board employees (Municipal Act s. 239(2)).

C. RISE AND REPORT

D. O CANADA

E. MOMENT OF SILENT MEDITATION

F. ATTENDANCE

G. APPROVAL OF AGENDA

Recommended Motion:

THAT the agenda be approved as presented.

H. DISCLOSURE OF PECUNIARY INTEREST AND GENERAL NATURE THEREOF

I. APPROVAL OF MINUTES

5 - 11

Recommended Motion:

THAT the Council minutes dated May 18, 2021 be approved as presented.

J. DELEGATION, DEPUTATIONS, AND PRESENTATIONS

J.1. 2020 AUDITED FINANCIAL STATEMENTS

12 - 99

Presentation by Howard Allan, Allan and Partners Chartered Accountants
re: 2020 Audited Financial Statements.

Recommended Motion:

THAT the deputation by Howard Allan, Allan and Partners, Chartered Professional Accountants re: 2020 Audited Financial Statements be received,

AND THAT Council accept and approve the 2020 Audited Financial Statements for the Corporation of the Municipality of Mississippi Mills.

K. PUBLIC MEETINGS

K.1. Background Report: Zoning By-law Amendment Lot 68 Registered Plan 27M88 - 366 Spring Street

100 - 113

L. COMMITTEE OF THE WHOLE REPORT

114 - 116

Recommended Motion:

THAT Council approve motions L1-L5 from the May 18, 2021 Committee of the Whole meeting.

L.1. Consent Item

Community and Economic Development Advisory Committee Minutes - April 22, 2021

L.2. Award of Tender PW-21-05 Surface Treatment Program

L.3. Accessibility Compliance and Policy Updates

L.4. Process for Sale of Business Park Lots

L.5. Priorities of Council for the Remainder of Term of Office

L.6. Police Services Board (PSB) Structure

Recommended Motion:

THAT Council supports the recommendation of the Joint Lanark County Association of Police Services Boards that there be one (1) Lanark County Detachment Board comprised of 16 members consisting of eight (8) Council Members (one (1) per OPP policed community) and eight (8) Community Members (one (1) per OPP policed community) from which the Detachment Board would recommend that the Province appoint four (4) provincial appointees from the eight (8) community members; and

THAT should the Ministry decide not to choose the four (4) provincial appointees from the eight (8) community representatives, the Lanark County Detachment Board would be comprised of 20 members consisting of eight (8) Council Members (one (1) per OPP policed community), eight (8) Community Members (one (1) per OPP policed community) and four (4) provincial appointees.

L.7. Information List #10-21 Item #4 Climate Action Plan

Recommended Motion:

THAT Council appoints Kathryn Maton, Technologist as Mississippi Mills representative to the Lanark County Climate Action Committee for the remainder of this Council Term.

L.8. Information List #10-21 Item #9 Levels of Funding for Fire Departments

Recommended Motion:

WHEREAS the role of Ontario's 441 fire departments and their approximate 30,000 full, parttime, and volunteer firefighters is to protect Ontarians and their property; and

WHEREAS according to the Ontario Fire Marshal and Emergency Management's latest data, in Ontario there was over 11,000 number of loss fires, 9,500 no loss fires, 784 injuries, 91 fatalities, and over \$820 million dollars of estimated loss in 2018; and

WHEREAS fire emergencies only make up a portion of the total calls for help received by fire and emergency service departments as they respond to nearly every public emergency, disaster, or 911 call; and

WHEREAS Ontario's fire department infrastructure deficit continues to grow annually and is almost entirely borne by the municipality and local taxpayers with the majority having populations under 25,000; and

WHEREAS due to antiquated structures and equipment that do not meet current industry standards the safety of the Ontario public and Ontario firefighters is being jeopardized;

NOW THEREFORE BE IT RESOLVED THAT the Municipality of Mississippi Mills endorses the initiative of the Council of the Corporation of the Municipality of Calvin:

THAT the Federal and Provincial Government includes apparatuses, training, equipment and structures for fire departments as eligible categories to any further infrastructure programs which will not only provide immediate stimulus to the local, provincial and federal economies given current economic uncertainty but also ensure the safety of Canadians and dedicated firefighters; and

AND THAT a letter of support be sent to the Municipality of Calvin, the Honourable Doug Ford Premier of Ontario, the Honourable Steve Clark, Minister of Municipal Affairs and Housing, the Honourable Laurie Scott, Minister of Infrastructure, local MPP, local MP, the Ontario Fire Marshal, Jon Pegg, the Ontario Association of Fire Chiefs, and AMO.

OTHER ITEMS TO COUNCIL

L.9. Graduation Week Proclamation

Recommended Motion:

WHEREAS as a result of COVID-19 provincial emergency orders and closures of elementary and high schools in the Province;

AND WHEREAS graduation ceremonies for students at all levels have been postponed;

AND WHEREAS the Municipality of Mississippi Mills wishes to celebrate the achievements of students in Mississippi Mills;

THEREFORE BE IT RESOLVED that the Council of the Municipality of Mississippi Mills hereby declares the week of June 21st to 25th as Graduation Week.

M. BY-LAWS

Recommended Motion:

THAT By-laws 21-043 and 21-044 be taken as read, passed, signed and sealed in Open Council.

M.1. By-Law 21-043 Appointment of Deputy Clerk (Munro)

117

M.2. By-Law 21-044 Appointment of Building Inspector (Banes)

118 - 119

N. ANNOUNCEMENTS AND INVITATIONS

O. CONFIRMATORY BY-LAW

Recommended Motion:

THAT By-law 21-045 being a by-law to confirm the proceedings of the Council of the Corporation of the Municipality of Mississippi Mills at its regular meeting held on the 1st day of June 2021, be read, passed, signed and sealed in Open Council this 1st day of June 2021.

P. ADJOURNMENT

Recommended Motion:

THAT the meeting be adjourned at x:xx p.m.



The Corporation of the Municipality of Mississippi Mills

Council Meeting

MINUTES

May 18, 2021

5:45 p.m.

E-participation

PRESENT: Mayor Lowry
Deputy Mayor Minnille
Councillor Dalgity
Councillor Maydan
Councillor Holmes
Councillor Guerard
Councillor Ferguson

Staff Present Ken Kelly, CAO
Cynthia Moyle, Acting Clerk
Dawn McDonald, Administrative Assistant
Calvin Murphy, Recreation Manager

A. CALL TO ORDER

Mayor Lowry called the meeting to order at 5:45 p.m.

B. CONSIDERATION OF A CLOSED SESSION

Resolution No 086-21

Moved by Councillor Ferguson

Seconded by Councillor Guerard

THAT Council enter into an in camera session at 5:45 p.m. re: personal matters about an identifiable individual, including municipal or local board employees (Municipal Act s. 239 2(b)).

CARRIED

B.1 Human Resources Matter

C. RISE AND REPORT

C.1 Human Resources Matter

Staff direction was provided in-camera regarding the Human Resources matter.

D. O CANADA

Council stood for the playing of O Canada.

E. MOMENT OF SILENT MEDITATION

Council observed a moment of silent meditation.

F. ATTENDANCE

The Clerk announced attendance.

G. APPROVAL OF AGENDA

In accordance with Section 100 of the Procedural By-law, items of an urgent nature only may be added to an agenda and shall require a two-thirds majority vote.

Resolution No 087-21

Moved by Councillor Dalgity

Seconded by Councillor Holmes

THAT the agenda be approved as amended with the addition of the following items to be discussed after Announcements and Invitations:

- Council to discuss establishing a Hiring Committee for the Senior Planner interview process - if required Council to choose three members of staff and Council to form the Hiring Committee.
- In Camera discussion pertaining to an HR matter (Municipal Act s. 239 2(b)).

Carried Unanimously

H. DISCLOSURE OF PECUNIARY INTEREST AND GENERAL NATURE THEREOF

None

I. APPROVAL OF MINUTES

Resolution No 088-21

Moved by Councillor Maydan

Seconded by Deputy Mayor Minnille

THAT the Council minutes dated May 4, 2021 be approved as presented.

CARRIED

J. DELEGATION, DEPUTATIONS, AND PRESENTATIONS

John Miotla provided a slide presentation, highlighting the history of the league, the benefits and opportunities associated with junior hockey and the potential relocation of the Inferno Junior Hockey Club from Carp to Almonte.

Resolution No 089-21

Moved by Councillor Maydan

Seconded by Councillor Dalgity

THAT the delegation by John Miotla re: Relocating the Inferno Junior Hockey Club be received for information.

CARRIED

K. PUBLIC MEETINGS

None

L. COMMITTEE OF THE WHOLE REPORT

Resolution No 090-21

Moved by Councillor Ferguson

Seconded by Councillor Dalgity

THAT Council approve motions L1-L10 from the May 11, 2021 Committee of the Whole meeting.

CARRIED

L.1 Consent Items

**Committee of Adjustment and Property Standards Meeting Minutes -
December 16, 2020**

Accessibility Advisory Committee Meeting Minutes - March 24, 2021

L.2 Community Safety Fire and Emergency Plan

THAT Council appoint Councillor Ferguson and Councillor Dalgity to the Community Safety Fire and Emergency Plan Steering Committee.

L.3 Award of Contract – Supply and Delivery of Bulk Coarse Highway Salt

THAT Council award the contract for the Supply and Delivery of Bulk Coarse Highway Salt to Cargill Salt, Road Safety, a Division of Cargill Limited in the amount of \$196,410.00 (HST not included).

L.4 Standing Offer for Engineering Services Related to Municipal Drainage & Drainage Superintendent

THAT Council authorize the Mayor and Clerk to enter into a Standing Offer Agreement for Engineering Services Related to Municipal Drainage & Drainage Superintendent pursuant to the Ontario Drainage Act with Robinson Consultants Inc.;

AND THAT By-law 09-32 be rescinded and a new by-law passed naming Lorne Franklin as the Drainage Superintendent for the Municipality of Mississippi Mills upon successful execution of contract between Robinson Consultants Inc. and the Municipality of Mississippi Mills.

L.5 Stewart Community Centre Exterior Block Wall Repair

THAT Council to award the Exterior Block Wall Repair work at The Stewart Community Centre to MB Ford Construction Limited in the amount of \$102,680.00 plus H.S.T.;

AND FURTHERMORE, THAT a 15% contingency in the amount of \$15,450 be approved for any unforeseen issues that may arise out of completing this work.

L.6 2021 Interim Financial Report 1 on Covid 19

THAT Committee of the Whole accept the Treasurer's interim report on the financial implications of Covid 19 dated May 4, 2021 as information.

L.7 Supporting Inclusion Awareness in Mississippi Mills

THAT Council supports inclusion awareness and the two-spirited, lesbian, gay, bisexual, transgender, queer (2SLGBTQ+) communities in Mississippi Mills by implementing the following initiatives in addition to proclaiming "June is PRIDE month":

- Work with PRIDE Mississippi Mills to identify suitable locations for the installation of at least one Progress Flag crosswalk with as many as three;
- Display the PRIDE banner at the Almonte Old Town Hall during the month of June; and
- Council and Senior Staff participate in inclusive awareness sessions facilitated by PRIDE Mississippi Mills.

L.8 Notice of Motion - Councillor Bev Holmes - OPA 29 - Prime Agricultural Area Designation Review

BE IT RESOLVED THAT, Council request the Agriculture Advisory Committee to review the proposed Official Plan Amendment 29 (OPA 29) and provide a report with recommendations regarding the Prime Agricultural Area Designation Review;

AND FUTHERMORE THAT, Council extend the review timeline to September 30, 2021.

L.9 Information List 09-21 – Item #3 - Mississippi Mills Bicycle Movement - Silver Level Bicycle Friendly Community

THAT Council direct staff to prepare a letter of endorsement and support of the Mississippi Mills Bicycle Movement's application for Silver Level Bicycle Friendly designation.

L.10 Information List 09-21 –item #5 - Ministry of Municipal Affairs and Housing - Invitation to Eastern Ontario - Municipal Code of Conduct consultation

THAT Council provide their feedback to Mayor Lowry, who is registered to attend the Town Hall session on May 21, 2021 as head of Lanark County Council.

M. BY-LAWS

Resolution No 091-21

Moved by Councillor Holmes

Seconded by Councillor Dalgity

THAT By-laws 21-036 to 21-040 be taken as read, passed, signed and sealed in Open Council.

CARRIED

- M.1 By-law 21-036 Drainage Superintendent**
- M.2 By-law 21-037 Horton Street Registered Plan of Subdivision 27M-84, Block 19, described as Parts 1 to 10 on Reference Plan 27R-1119**
- M.3 By-law 21-038 Merrithew Street Registered Plan of Subdivision 27M-68, Block 40, described as Parts 9-15 on Reference Plan 27R-10682**
- M.4 By-law 21-039 Appointment of Deputy Treasurer**
- M.5 By-law 21-040 Appointment of Deputy Clerk**

N. ANNOUNCEMENTS AND INVITATIONS

None

O. SENIOR PLANNER - INTERVIEW PROCESS

Council provided direction to staff that the interview process for the Senior Planner be carried out by the following three members: CAO K. Kelly, Acting Director - Roads and Public Works - C. Smith and Planning Consultant, M. Rivet.

P. CONSIDERATION OF A CLOSED SESSION

Resolution No 092-21

Moved by Councillor Maydan

Seconded by Councillor Guerard

THAT Council enter into an in camera session at 6:38 p.m. re: personal matters about an identifiable individual, including municipal or local board employees (Municipal Act s. 239 (b)).

CARRIED

P.1 HUMAN RESOURCES MATTER

Q. RISE AND REPORT

Q.1 HUMAN RESOURCES MATTER

Staff direction was provided in camera regarding the Human Resources matter.

R. CONFIRMATORY BY-LAW

Resolution No 093-21

Moved by Deputy Mayor Minnille

Seconded by Councillor Holmes

THAT By-law 21-041 being a by-law to confirm the proceedings of the Council of the Corporation of the Municipality of Mississippi Mills at its regular meeting held on the 18th day of May 2021, be read, passed, signed and sealed in Open Council this 18th day of May 2021.

CARRIED

S. ADJOURNMENT

Resolution No 094-21

Moved by Councillor Ferguson

Seconded by Councillor Dalgity

THAT the meeting be adjourned at 7:01 p.m.

CARRIED

Christa Lowry, MAYOR

Cynthia Moyle, ACTING CLERK

Municipality of Mississippi Mills Consolidated Statement of Operations

For the year ended December 31	(Note 17) Budget	2020	2019
	\$	\$	\$
REVENUES			
Taxation ▶ residential	10,045,629	10,077,087	9,738,243
▶ commercial	933,056	948,063	915,112
▶ other governments	241,220	238,631	239,096
▶ garbage collection and local improvements	1,498,910	1,470,520	1,500,625
User charges ▶ sewer and water	3,360,285	3,736,893	3,424,807
▶ recreation and culture	555,615	345,623	506,196
▶ daycare	1,773,700	638,171	1,206,339
▶ other	224,542	411,569	411,926
Government transfers	1,765,176	2,733,595	2,057,637
Licences and permits	484,400	703,754	639,848
Deferred revenues earned (note 5)	393,939	386,377	376,087
Investment income	125,000	183,819	212,604
Penalties and interest on taxes	245,000	183,893	215,915
Provincial offenses	90,000	19,848	73,441
Other	397,900	472,559	611,389
Net income ▶ Ottawa River Power Corporation	---	74,852	114,014
▶ Ottawa River Energy Solutions Inc.	---	9,508	8,872
▶ Mississippi River Power Corporation	---	586,274	609,301
TOTAL REVENUES	22,134,372	23,221,036	22,861,452
EXPENSES			
General government	2,056,831	1,973,444	1,749,930
Protection to persons and property	3,651,719	3,553,268	3,449,370
Transportation services	5,308,672	4,704,541	5,391,132
Environmental services	7,516,395	5,882,750	5,919,023
Social and family services	2,663,504	1,850,181	2,148,826
Recreation and cultural services	3,135,663	2,930,660	2,866,105
Planning and development	696,246	576,694	466,151
TOTAL EXPENSES	25,029,030	21,471,538	21,990,537
NET REVENUES (EXPENDITURES) FROM OPERATIONS	(2,894,658)	1,749,498	870,915
OTHER			
Grants and transfers related to capital			
Deferred revenues earned (note 5)	2,240,981	812,903	895,276
Government transfers	1,671,060	682,147	1,082,183
Other	129,500	26,528	15,500
Contributed assets	---	2,184,523	---
	4,041,541	3,706,101	1,992,959
ANNUAL SURPLUS	1,146,883	5,455,599	2,863,874
MUNICIPAL EQUITY, BEGINNING OF YEAR	73,912,065	73,912,065	71,048,191
MUNICIPAL EQUITY, END OF YEAR	75,058,948	79,367,664	73,912,065

The accompanying notes are an integral part of these consolidated financial statements.

Municipality of Mississippi Mills
Consolidated Statement of Changes in Net Financial Assets (Debt)

For the year ended December 31	(Note 17) Budget	2020	2019
	\$	\$	\$
ANNUAL SURPLUS	1,146,883	5,455,599	2,863,874
Amortization of tangible capital assets	3,705,668	3,620,704	3,564,635
Acquisition of tangible capital assets	(8,104,883)	(4,853,436)	(5,466,698)
Disposal of tangible capital assets	---	104,343	---
Acquisition of supplies inventories	---	(15,192)	5,740
	(4,399,215)	(1,143,581)	(1,896,323)
 DECREASE (INCREASE) IN NET DEBT	 (3,252,332)	 4,312,018	 967,551
 NET DEBT, BEGINNING OF YEAR	 (4,311,116)	 (4,311,116)	 (5,278,667)
 NET FINANCIAL ASSETS (DEBT), END OF YEAR	 (7,563,448)	 902	 (4,311,116)

The accompanying notes are an integral part of these consolidated financial statements.

**Municipality of Mississippi Mills
Consolidated Statement of Financial Position**

December 31	2020	2019
	\$	\$
ASSETS		
Financial Assets		
Cash and short term deposits	20,839,012	14,124,378
Taxes receivable (net of allowance of \$94,900)	1,535,639	1,650,867
User charges receivable	583,061	552,797
Accounts receivable (net of allowance of \$11,351)	1,182,633	1,266,583
Inventory for resale	18,682	23,223
Long term receivables (note 7)	7,534	11,529
Investment in Ottawa River Power Corporation (note 6)	2,410,052	2,335,200
Investment in Ottawa River Energy Solutions Inc. (note 6)	332,372	322,864
Investment in Mississippi River Power Corporation (note 6)	4,761,392	4,400,118
	31,670,377	24,687,559
LIABILITIES		
Financial Liabilities		
Accounts payable and accrued liabilities	2,331,601	2,850,647
Prepaid property taxes	1,341,311	1,320,131
Accrued landfill closure and post closure (note 13)	861,179	846,179
Other current liabilities	1,444,034	977,187
Deferred revenues (note 5)	4,602,490	3,637,901
Long term liabilities (note 7)	21,088,860	19,366,630
	31,669,475	28,998,675
NET FINANCIAL ASSETS (DEBT)	902	(4,311,116)
NON-FINANCIAL ASSETS		
Tangible capital assets (note 15)	79,293,663	78,165,274
Inventories	73,099	57,907
	79,366,762	78,223,181
Contingent Liabilities (note 12)		
MUNICIPAL EQUITY (note 8)	79,367,664	73,912,065

The accompanying notes are an integral part of these consolidated financial statements.

Municipality of Mississippi Mills
Five Year Financial Review
(not subject to audit)

December 31	2020	2019	2018	2017	2016
Population (Statistics Canada)	13,163	13,163	13,163	13,163	13,163
Number of Households (MPAC)	5,979	5,897	5,755	5,654	5,550
Taxable Assessment (000's)	\$	\$	\$	\$	\$
Residential and farm	1,976,326	1,862,360	1,788,497	1,691,275	1,616,203
Commercial and industrial	95,943	93,715	92,044	90,847	94,180
Total	2,072,269	1,956,075	1,880,541	1,782,122	1,710,383
Commercial, industrial as % of assessment	4.63%	4.79%	4.89%	5.09%	5.51%
Rates of Taxation					
Residential					
▸ for general municipal purposes	0.516497	0.522898	0.517954	0.508951	0.492824
▸ for county purposes	0.367114	0.369753	0.370048	0.376627	0.373000
▸ for school board purposes	0.153000	0.161000	0.170000	0.179000	0.188000
Total	1.036611	1.053651	1.058002	1.064578	1.053824
Multi-Residential (municipal)	1.101315	1.118083	1.109898	1.113514	1.132799
Commercial (municipal)	0.951865	0.951960	0.930695	0.901541	0.840852
Industrial (municipal)	1.307581	1.335588	1.335026	1.322777	1.285926
Tax Arrears ▸ percentage of current levy (<10%)**	6.33%	6.97%	7.40%	8.69%	9.81%
Taxes Transferred (000's)					
▸ County	7,980	7,643	7,307	7,121	6,744
▸ School Boards	4,154	4,139	4,149	4,178	4,260
Revenues (000's)	\$	\$	\$	\$	\$
▸ Taxation and payments in lieu	12,734	12,393	11,759	11,156	10,442
▸ Government transfers	2,734	2,058	2,231	1,870	1,729
▸ Fees and service charges	5,132	5,549	5,143	4,770	4,569
▸ Other	2,621	2,861	2,921	3,418	1,454
▸ Revenues related to capital assets	3,706	1,993	2,318	3,209	599
Total	26,927	24,854	24,372	24,423	18,793
Expenses (000's)					
▸ Operations	21,472	21,990	21,312	19,924	18,745
▸ Amortization	3,621	3,565	3,192	3,010	2,696
Net Financial Assets (Net Debt)					
▸ % of Operating Revenue (>(20%)) **	0.00%	(19.47%)	(24.33%)	(18.45%)	(14.88%)
▸ % of Taxation and User Charges (>(50%)) **	0.01%	(24.03%)	(31.23%)	(23.10%)	(18.25%)

** Represents the Provincial Low Risk Indicator.
(Note: All dollar amounts are in thousands of dollars.)

Municipality of Mississippi Mills
Five Year Financial Review
(not subject to audit)

December 31	2020	2019	2018	2017	2016
	\$	\$	\$	\$	\$
Long Term Debt					
▸ Net long term debt (000's)	21,089	19,367	16,859	15,646	15,216
▸ Long term debt charges (000's)	2,083	1,848	1,575	1,406	1,384
▸ Total annual repayment limit (000's)	4,704	4,443	4,136	3,861	3,763
▸ Long term debt per household	3,527	3,284	2,929	2,767	2,742
▸ Debt charges (000's)					
▸ user charges	617	494	494	490	471
▸ tax supported	1,466	1,354	1,081	916	913
	2,083	1,848	1,575	1,406	1,384
Municipal Equity (000's)					
▸ Surplus and Reserves	15,038	11,719	9,229	8,155	7,785
▸ Invested in capital assets	56,826	55,135	55,184	53,274	50,192
▸ Equity in MRPC, ORPC, ORES	7,504	7,058	6,635	6,559	5,573
▸ Reserves as % of operating expenses (>20%) **	70.03%	53.29%	43.30%	40.90%	41.20%
▸ Asset consumption ratio	37.22%	35.77%	34.51%	34.83%	34.98%
Financial Indicators					
▸ Sustainability					
▸ financial assets to liabilities	1.0000	0.8513	0.7837	0.8399	0.8734
▸ financial assets to liabilities excluding long term debt	2.9932	2.5631	2.5352	2.6320	2.9407
▸ capital reserves to accumulated amortization	24.24%	19.43%	15.80%	14.60%	15.00%
▸ debt to tangible capital assets	26.60%	24.78%	22.11%	21.85%	22.99%
▸ Flexibility					
▸ Debt charges to total operating revenue (<5%) **	9.24%	8.46%	7.26%	7.05%	7.52%
▸ Total operating revenue to taxable assessment	1.09%	1.13%	1.15%	1.12%	1.08%
▸ Working capital to operating expenses (>10%) **	63.27%	57.06%	54.33%	60.10%	66.56%
▸ Vulnerability					
▸ Total government transfers to total revenues	14.64%	13.01%	13.45%	13.97%	11.82%

**CONSOLIDATED FINANCIAL STATEMENTS
DECEMBER 31, 2020**

CONTENTS

Five Year Financial Review.....	1 - 2
Management's Responsibility for the Consolidated Financial Statements.	3
Independent Auditor's Report.	4 - 6
Consolidated Statement of Financial Position.	7
Consolidated Statement of Operations.	8
Consolidated Statement of Changes in Net Financial Assets (Debt).	9
Consolidated Statement of Cash Flows.....	10
Notes to the Consolidated Financial Statements.	11 - 27
Schedule 1 ► Continuity of Reserves and Reserve Funds.	28
Schedule 2 ► Tangible Capital Assets.	29 - 30
Independent Auditor's Report ► Public Library Board.....	31 - 33
Municipality of Mississippi Mills Public Library Board.....	34 - 41
Municipality of Mississippi Mills Parks and Recreation Committee.....	42
Municipality of Mississippi Mills Day Care Centre.	43
Municipality of Mississippi Mills ► Waterworks Operations Schedule.	44
Mississippi River Power Corporation.	45 - 64

**Municipality of
Mississippi Mills
Consolidated
Financial Statements
December 31, 2020**

Municipality of Mississippi Mills
Five Year Financial Review
(not subject to audit)

December 31	2020	2019	2018	2017	2016
Population (Statistics Canada)	13,163	13,163	13,163	13,163	13,163
Number of Households (MPAC)	5,979	5,897	5,755	5,654	5,550
Taxable Assessment (000's)	\$	\$	\$	\$	\$
Residential and farm	1,976,326	1,862,360	1,788,497	1,691,275	1,616,203
Commercial and industrial	95,943	93,715	92,044	90,847	94,180
Total	2,072,269	1,956,075	1,880,541	1,782,122	1,710,383
Commercial, industrial as % of assessment	4.63%	4.79%	4.89%	5.09%	5.51%
Rates of Taxation					
Residential					
▸ for general municipal purposes	0.516497	0.522898	0.517954	0.508951	0.492824
▸ for county purposes	0.367114	0.369753	0.370048	0.376627	0.373000
▸ for school board purposes	0.153000	0.161000	0.170000	0.179000	0.188000
Total	1.036611	1.053651	1.058002	1.064578	1.053824
Multi-Residential (municipal)	1.101315	1.118083	1.109898	1.113514	1.132799
Commercial (municipal)	0.951865	0.951960	0.930695	0.901541	0.840852
Industrial (municipal)	1.307581	1.335588	1.335026	1.322777	1.285926
Tax Arrears ▸ percentage of current levy (<10%)**	6.33%	6.97%	7.40%	8.69%	9.81%
Taxes Transferred (000's)					
▸ County	7,980	7,643	7,307	7,121	6,744
▸ School Boards	4,154	4,139	4,149	4,178	4,260
Revenues (000's)	\$	\$	\$	\$	\$
▸ Taxation and payments in lieu	12,734	12,393	11,759	11,156	10,442
▸ Government transfers	2,734	2,058	2,231	1,870	1,729
▸ Fees and service charges	5,132	5,549	5,143	4,770	4,569
▸ Other	2,621	2,861	2,921	3,418	1,454
▸ Revenues related to capital assets	3,706	1,993	2,318	3,209	599
Total	26,927	24,854	24,372	24,423	18,793
Expenses (000's)					
▸ Operations	21,472	21,990	21,312	19,924	18,745
▸ Amortization	3,621	3,565	3,192	3,010	2,696
Net Financial Assets (Net Debt)					
▸ % of Operating Revenue (>(20%)) **	0.00%	(19.47%)	(24.33%)	(18.45%)	(14.88%)
▸ % of Taxation and User Charges (>(50%)) **	0.01%	(24.03%)	(31.23%)	(23.10%)	(18.25%)

** Represents the Provincial Low Risk Indicator.
(Note: All dollar amounts are in thousands of dollars.)

Municipality of Mississippi Mills
Five Year Financial Review
(not subject to audit)

December 31	2020	2019	2018	2017	2016
	\$	\$	\$	\$	\$
Long Term Debt					
▸ Net long term debt (000's)	21,089	19,367	16,859	15,646	15,216
▸ Long term debt charges (000's)	2,083	1,848	1,575	1,406	1,384
▸ Total annual repayment limit (000's)	4,704	4,443	4,136	3,861	3,763
▸ Long term debt per household	3,527	3,284	2,929	2,767	2,742
▸ Debt charges (000's)					
▸ user charges	617	494	494	490	471
▸ tax supported	1,466	1,354	1,081	916	913
	2,083	1,848	1,575	1,406	1,384
Municipal Equity (000's)					
▸ Surplus and Reserves	15,038	11,719	9,229	8,155	7,785
▸ Invested in capital assets	56,826	55,135	55,184	53,274	50,192
▸ Equity in MRPC, ORPC, ORES	7,504	7,058	6,635	6,559	5,573
▸ Reserves as % of operating expenses (>20%) **	70.03%	53.29%	43.30%	40.90%	41.20%
▸ Asset consumption ratio	37.22%	35.77%	34.51%	34.83%	34.98%
Financial Indicators					
▸ Sustainability					
▸ financial assets to liabilities	1.0000	0.8513	0.7837	0.8399	0.8734
▸ financial assets to liabilities excluding long term debt	2.9932	2.5631	2.5352	2.6320	2.9407
▸ capital reserves to accumulated amortization	24.24%	19.43%	15.80%	14.60%	15.00%
▸ debt to tangible capital assets	26.60%	24.78%	22.11%	21.85%	22.99%
▸ Flexibility					
▸ Debt charges to total operating revenue (<5%) **	9.24%	8.46%	7.26%	7.05%	7.52%
▸ Total operating revenue to taxable assessment	1.09%	1.13%	1.15%	1.12%	1.08%
▸ Working capital to operating expenses (>10%) **	63.27%	57.06%	54.33%	60.10%	66.56%
▸ Vulnerability					
▸ Total government transfers to total revenues	14.64%	13.01%	13.45%	13.97%	11.82%

Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of the Corporation of the Municipality of Mississippi Mills are the responsibility of the Municipality's management and have been prepared in compliance with legislation, and in accordance with Canadian Public Sector Accounting Standards. A summary of significant accounting policies are described in note 2 to the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Municipality's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of consolidated financial statements. These systems are monitored and evaluated by management.

Council meets with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to Council approval of the consolidated financial statements.

The consolidated financial statements have been audited by Allan and Partners LLP, independent external auditors appointed by the Municipality. The accompanying Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Municipality's consolidated financial statements.

Ken Kelly,
Chief Administrative Officer

Rhonda Whitmarsh, CPA, CA
Treasurer

INDEPENDENT AUDITOR'S REPORT

To the Members of Council, Inhabitants and Ratepayers
of the Corporation of the Municipality of Mississippi Mills:

Opinion

We have audited the consolidated financial statements of the Corporation of the Municipality of Mississippi Mills (the 'Entity'), which comprise:

- the consolidated statement of financial position as at December 31, 2020;
- the consolidated statement of operations and accumulated surplus for the year then ended;
- the consolidated statement of changes in net financial assets (debt) for the year then ended;
- the consolidated statement of cash flows for the year then ended;
- and the notes to the consolidated financial statements, including a summary of significant accounting policies;

(Hereinafter referred to as the 'financial statements').

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Entity as at December 31, 2020, and its consolidated results of operations, its consolidated changes in net debt and its consolidated cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the **'Auditors' Responsibilities for the Audit of the Financial Statements'** section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Public Sector Accounting Standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis of our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group Entity to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

Allan and Partners LLP
Chartered Professional Accountants
Licensed Public Accountants

Perth, Ontario
June 1, 2021.

**Municipality of Mississippi Mills
Consolidated Statement of Financial Position**

December 31	2020	2019
	\$	\$
ASSETS		
Financial Assets		
Cash and short term deposits	20,839,012	14,124,378
Taxes receivable (net of allowance of \$94,900)	1,535,639	1,650,867
User charges receivable	583,061	552,797
Accounts receivable (net of allowance of \$11,351)	1,182,633	1,266,583
Inventory for resale	18,682	23,223
Long term receivables (note 7)	7,534	11,529
Investment in Ottawa River Power Corporation (note 6)	2,410,052	2,335,200
Investment in Ottawa River Energy Solutions Inc. (note 6)	332,372	322,864
Investment in Mississippi River Power Corporation (note 6)	4,761,392	4,400,118
	31,670,377	24,687,559
LIABILITIES		
Financial Liabilities		
Accounts payable and accrued liabilities	2,331,601	2,850,647
Prepaid property taxes	1,341,311	1,320,131
Accrued landfill closure and post closure (note 13)	861,179	846,179
Other current liabilities	1,444,034	977,187
Deferred revenues (note 5)	4,602,490	3,637,901
Long term liabilities (note 7)	21,088,860	19,366,630
	31,669,475	28,998,675
NET FINANCIAL ASSETS (DEBT)	902	(4,311,116)
NON-FINANCIAL ASSETS		
Tangible capital assets (note 15)	79,293,663	78,165,274
Inventories	73,099	57,907
	79,366,762	78,223,181
Contingent Liabilities (note 12)		
MUNICIPAL EQUITY (note 8)	79,367,664	73,912,065

The accompanying notes are an integral part of these consolidated financial statements.

Municipality of Mississippi Mills

Consolidated Statement of Operations

For the year ended December 31	(Note 17) Budget	2020	2019
	\$	\$	\$
REVENUES			
Taxation ▶ residential	10,045,629	10,077,087	9,738,243
▶ commercial	933,056	948,063	915,112
▶ other governments	241,220	238,631	239,096
▶ garbage collection and local improvements	1,498,910	1,470,520	1,500,625
User charges ▶ sewer and water	3,360,285	3,736,893	3,424,807
▶ recreation and culture	555,615	345,623	506,196
▶ daycare	1,773,700	638,171	1,206,339
▶ other	224,542	411,569	411,926
Government transfers	1,765,176	2,733,595	2,057,637
Licences and permits	484,400	703,754	639,848
Deferred revenues earned (note 5)	393,939	386,377	376,087
Investment income	125,000	183,819	212,604
Penalties and interest on taxes	245,000	183,893	215,915
Provincial offenses	90,000	19,848	73,441
Other	397,900	472,559	611,389
Net income ▶ Ottawa River Power Corporation	---	74,852	114,014
▶ Ottawa River Energy Solutions Inc.	---	9,508	8,872
▶ Mississippi River Power Corporation	---	586,274	609,301
TOTAL REVENUES	22,134,372	23,221,036	22,861,452
EXPENSES			
General government	2,056,831	1,973,444	1,749,930
Protection to persons and property	3,651,719	3,553,268	3,449,370
Transportation services	5,308,672	4,704,541	5,391,132
Environmental services	7,516,395	5,882,750	5,919,023
Social and family services	2,663,504	1,850,181	2,148,826
Recreation and cultural services	3,135,663	2,930,660	2,866,105
Planning and development	696,246	576,694	466,151
TOTAL EXPENSES	25,029,030	21,471,538	21,990,537
NET REVENUES (EXPENDITURES) FROM OPERATIONS	(2,894,658)	1,749,498	870,915
OTHER			
Grants and transfers related to capital			
Deferred revenues earned (note 5)	2,240,981	812,903	895,276
Government transfers	1,671,060	682,147	1,082,183
Other	129,500	26,528	15,500
Contributed assets	---	2,184,523	---
	4,041,541	3,706,101	1,992,959
ANNUAL SURPLUS	1,146,883	5,455,599	2,863,874
MUNICIPAL EQUITY, BEGINNING OF YEAR	73,912,065	73,912,065	71,048,191
MUNICIPAL EQUITY, END OF YEAR	75,058,948	79,367,664	73,912,065

The accompanying notes are an integral part of these consolidated financial statements.

Municipality of Mississippi Mills
Consolidated Statement of Changes in Net Financial Assets (Debt)

For the year ended December 31	(Note 17) Budget	2020	2019
	\$	\$	\$
ANNUAL SURPLUS	1,146,883	5,455,599	2,863,874
Amortization of tangible capital assets	3,705,668	3,620,704	3,564,635
Acquisition of tangible capital assets	(8,104,883)	(4,853,436)	(5,466,698)
Disposal of tangible capital assets	---	104,343	---
Acquisition of supplies inventories	---	(15,192)	5,740
	(4,399,215)	(1,143,581)	(1,896,323)
 DECREASE (INCREASE) IN NET DEBT	 (3,252,332)	 4,312,018	 967,551
 NET DEBT, BEGINNING OF YEAR	 (4,311,116)	 (4,311,116)	 (5,278,667)
 NET FINANCIAL ASSETS (DEBT), END OF YEAR	 (7,563,448)	 902	 (4,311,116)

The accompanying notes are an integral part of these consolidated financial statements.

Municipality of Mississippi Mills

Consolidated Statement of Cash Flows

For the year ended December 31	2020	2019
	\$	\$
OPERATING ACTIVITIES		
Annual surplus for the year	5,455,599	2,863,874
Non cash changes ▶ amortization	3,620,704	3,564,635
	9,076,303	6,428,509
Net Change in Non-Cash Working Capital Balances		
Taxes receivable	115,228	32,560
User charges receivable	(30,264)	(57,559)
Accounts receivable	83,950	251,895
Inventory for resale	4,541	2,876
Accounts payable and accrued liabilities	(519,046)	480,756
Prepaid property taxes	21,180	83,526
Accrued landfill closure and post closure	15,000	15,000
Other current liabilities	466,847	(105,719)
Deferred revenues	964,589	1,615,362
Inventories	(15,192)	5,740
Long term receivables	3,995	12,280
	1,110,828	2,336,717
Working Capital from Operations	10,187,131	8,765,226
CAPITAL ACTIVITIES		
Acquisition of tangible capital assets	(4,853,436)	(5,466,698)
Disposal of capital assets	104,343	---
Net investment in tangible capital assets	(4,749,093)	(5,466,698)
INVESTING ACTIVITIES		
Increase in investment in Ottawa River Power Corporation	(74,852)	(38,015)
Increase in investment in Ottawa River Energy Solutions Inc.	(9,508)	(846)
Increase in investment in Mississippi River Power Corporation	(361,274)	(384,301)
Net decrease in cash from investing activities	(445,634)	(423,162)
FINANCING ACTIVITIES		
Debt issued for Municipality purposes	3,070,500	3,682,100
Debt principal repayments	(1,348,270)	(1,173,978)
Net increase in cash from financing activities	1,722,230	2,508,122
NET INCREASE IN CASH	6,714,634	5,383,488
CASH, BEGINNING OF YEAR	14,124,378	8,740,890
CASH, END OF YEAR	20,839,012	14,124,378

The accompanying notes are an integral part of these consolidated financial statements.

Municipality of Mississippi Mills

Notes to the Consolidated Financial Statements

December 31, 2020

1. Status of the Municipality of Mississippi Mills

The Municipality of Mississippi Mills (the 'Municipality') was incorporated January 1, 1998 (being an amalgamation of the former Town of Almonte and Townships of Ramsay and Pakenham) and assumed its responsibilities under the authority of the Minister of Municipal Affairs and the Municipal Act. The Municipality operates as a lower tier government in the County of Lanark, in the Province of Ontario, Canada and provides municipal services such as police, fire, public works, planning, parks and recreation, library and other general government operations.

2. Significant Accounting Policies

The consolidated financial statements of the Corporation of the Municipality of Mississippi Mills are the representations of management and have been prepared in all material respects in accordance with Canadian Public Sector Accounting Standards. Significant aspects of the accounting policies adopted by the Municipality are as follows:

Reporting Entity

- (i) The consolidated financial statements reflect financial assets, liabilities, operating revenues and expenses, reserves, reserve funds and changes in investment in tangible capital assets of the Municipality. The reporting entity is comprised of all organizations, committees and local boards accountable for the administration of their financial affairs and resources to the Municipality and which are owned or controlled by the Municipality. Interdepartmental and inter-organizational transactions and balances between these organizations are eliminated. These consolidated financial statements include:

- Public Library Board
- Community Services Committee
- Day Care Centre

The Ottawa River Power Corporation, Mississippi River Power Corporation and the Ottawa River Energy Solutions Inc. are accounted for on a modified equity basis, consistent with Canadian generally accepted accounting treatment for government business enterprises. Under the modified equity basis, the business enterprises accounting principles are not adjusted to conform with those of the Municipality and inter-organizational transactions and balances are not eliminated.

- (ii) The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards are not reflected in these consolidated financial statements.

Basis of Accounting

- (i) The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based on receipt of goods and services and/or the creation of a legal obligation to pay.
- (ii) Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year, and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial assets for the year.

Municipality of Mississippi Mills

Notes to the Consolidated Financial Statements

December 31, 2020

2. Significant Accounting Policies / continued

Taxation and Related Revenues

Property tax billings are prepared by the Town based on assessment rolls issued by the Municipal Property Assessment Corporation ('MPAC'). Tax rates are established by Town Council, incorporating amounts to be raised for local services, amounts to be raised on behalf of County of Lanark for regional services, and amounts the Town is required to collect on behalf of the Province of Ontario in respect of education taxes. Taxation revenues are recorded at the time tax billings are issued. Adjustments to taxation revenue can occur during the year related to the issuance of supplementary tax billings and/or assessment appeals. These adjustments are recorded when the amount of the adjustments can be quantified. The Town is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period in which the interest and penalties are applied.

Tangible Capital Assets

Tangible capital assets are recorded at historical cost or where historical cost records were not available, other methods determined to provide a best estimate of historical cost and accumulated amortization of the assets. In certain cases the Municipality used replacement costs and appropriate indices to deflate the replacement cost to an estimated historical cost at the year of acquisition. Costs include all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight line basis over their estimated useful lives as follows:

Land	
Landfill Sites	5 years
Parking Lots	45 - 65 years
Buildings	10 - 40 years
Vehicles	5 - 20 years
Equipment	10 - 20 years
Water and Sewer Facilities / Networks	
Linear Assets	50 - 80 years
Facilities / Wells / Lagoons	15 - 40 years
Linear Assets	
Roads	12 - 40 years
Sidewalks / Curbs	50 years
Bridges and Culverts	50 - 80 years
Construction in Progress	

Amortization is pro rated in the year of acquisition and in the year of disposal.

The Municipality has a capitalization threshold of \$5,000 for vehicles and equipment and \$50,000 for linear assets and buildings so that individual capital assets of lesser value are expensed, unless they are pooled because, collectively, they have significant value, or for operations reasons.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue. Similarly, transfers of assets to third parties are recorded as an expense equal to the net book value of other asset as of the date of transfer.

When tangible capital assets are disposed of, either by way of a sale, destruction or loss, or abandonment of the asset, the asset's net book value, historical cost less accumulated amortization, is written off. Any resulting gain or loss, equal to the proceeds on disposal less the asset's net book value, is reported on the consolidated statement of operations in the year of disposal. Transfers of assets to third parties are recorded as an expense equal to the net book value of the asset as of the date of transfer.

Municipality of Mississippi Mills

Notes to the Consolidated Financial Statements

December 31, 2020

2. Significant Accounting Policies / continued

Tangible Capital Assets / continued

When conditions indicate that a tangible capital asset no longer contributes to the Board's ability to provide services or the value of the future economic benefits associated with the tangible capital asset are less than its net book value, and the decline is expected to be permanent, the cost and accumulated amortization of the asset are reduced to reflect the revised estimate of the value of the asset's remaining service potential. The resulting net adjustment is reported as an expense on the consolidated statement of operations.

Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

Inventories and Prepaid Expenses

Inventories and prepaid expenses held for consumption are recorded at the lower of cost or replacement cost.

Pension and Employee Benefits

The Municipality accounts for its participation in the Ontario Municipal Employees Retirement System ('OMERS'), a multi-employer public sector pension fund, as a defined benefit plan. The OMERS plan specifies the retirement benefits to be received by employees based on length of service and pay rates.

Employee benefits include vacation entitlement and sick leave benefits. Vacation entitlements are accrued as entitlements are earned. Sick leave benefits are accrued in accordance with the Municipality's policy.

Cash and Cash Equivalents

The Municipality considers cash and cash equivalents to be highly liquid investments with original maturities of three months or less.

Government Transfers

Government transfers are recognized in the consolidated financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

Deferred Revenues

The Municipality defers recognition of user charges and fees which have been collected but for which the related services have yet to be performed. Government transfers of gas taxes, development charges collected under the *Development Charges Act, 1997*, and recreational land collected under the Planning Act are reported as deferred revenues in the Consolidated Statement of Financial Position. These amounts will be recognized as revenues in the fiscal year the services are performed.

Municipality of Mississippi Mills

Notes to the Consolidated Financial Statements

December 31, 2020

2. Significant Accounting Policies / continued

Deferred Revenues / continued

The Municipality receives restricted contributions under the authority of Federal and Provincial legislation and Municipality by-laws. These funds by their nature are restricted in their use and until applied to applicable costs are recorded as deferred revenue. Amounts applied to qualifying expenses are recorded as revenue in the fiscal period they are expended.

Deferred revenue represents certain user charges and fees which have been collected but for which the related services have yet to be performed. Deferred revenue also represents contributions that the Municipality has received pursuant to legislation, regulation or agreement that may only be used for certain programs or in the completion of specific work. These amounts are recognized as revenue in the fiscal year the services are performed or related expenses incurred.

Investments

Short-term and long-term investments are recorded at cost plus accrual interest. If the market value of investments become lower than cost and the decline in value is considered to be other than temporary, the investments are written down to market value.

Investment income earned on surplus current funds, capital funds, reserves and reserve funds (other than obligatory reserve funds) are reported as revenue in the period earned. Investment income earned on development charges and parkland obligatory reserve funds is added to the fund balance and forms part of respective deferred revenue balances.

Landfill Closure and Post-Closure Liabilities

The Municipality accrues landfill closure and post-closure care requirements that have been defined in accordance with industry standards and include final covering and landscaping of the landfill, pumping of ground water and leachates from the site, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a twenty-five year period using the best information available to management.

Future events may result in significant changes to the estimated total expenses, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when a site is not in productive use and all the following criteria are met:

- (a) an environmental standard exists;
- (b) contamination exceeds the environmental standard;
- (c) the Municipality:
 - (i) is directly responsible; or
 - (ii) accepts responsibility
- (d) it is expected that future economic benefit will be given up; and
- (e) a reasonable estimate of the amount can be made.

Municipality of Mississippi Mills

Notes to the Consolidated Financial Statements

December 31, 2020

2. Significant Accounting Policies / continued

Liability for Contaminated Sites / continued

The liability is recognized as management's estimate of cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

Financial Instruments

All financial instruments are initially recognized at fair value on the consolidated statement of financial position. The Municipality has classified each financial instrument into one of the following categories: held-for-trading financial assets and liabilities, loans and receivables, held-to-maturity financial assets and other financial liabilities. Subsequent measurement of financial instruments is based on their classification.

Held-for-trading financial assets and liabilities are subsequently measured at fair value with changes in those fair values recognized in net revenues.

Loans and receivables, held-to-maturity financial assets and other financial liabilities are subsequently measured at amortized cost using the effective interest method.

The Municipality classifies cash and cash equivalents as held-for-trading financial assets, accounts receivable as loans and receivables, and accounts payable and accrued liabilities as other financial liabilities.

Measurement Uncertainty

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates. These estimates are reviewed periodically and as adjustments become necessary, they are recorded in the consolidated financial statements in the period in which they become known.

3. Operations of the School Boards and County of Lanark

During 2020, the Municipality collected and made property tax transfers including payments in lieu of property taxes, to the County of Lanark and School Boards as follows:

	School Boards \$	County \$
Property taxes	4,152,304	7,911,834
Taxation from other governments	1,896	68,287
Amounts requisitioned and paid	4,154,200	7,980,121

Municipality of Mississippi Mills

Notes to the Consolidated Financial Statements

December 31, 2020

4. Bank Indebtedness

The Municipality's financial agreement with its bank provides for an operating credit facility of up to \$1,000,000 to finance expenses, pending receipt of property taxes and other income. Interest on funds drawn is charged at the Royal Bank's prime rate. As at December 31, 2020, there was \$Nil (2019 \$Nil) drawn on the facility.

5. Deferred Revenues

A requirement of public sector accounting standards of the Chartered Professional Accountants of Canada is that obligatory reserve funds be reported as deferred revenue. This requirement is in place as Provincial legislation restricts how these funds may be used and under certain circumstances these funds may possibly be refunded. The transactions for the year are summarized below:

	Development Charges	Parkland	Infrastructure Funding	Total
	\$	\$	\$	\$
January 1, 2020	2,710,316	1,992	925,593	3,637,901
Contributions from developers	2,114,946	---	---	2,114,946
Interest	45,918	9	2,996	48,923
Transfer for capital projects	(383,430)	---	(429,473)	(812,903)
Transfer to operating fund	(386,377)	---	---	(386,377)
December 31, 2020	4,101,373	2,001	499,116	4,602,490

6. Investment in Ottawa River Power Corporation, Ottawa River Energy Solutions Inc., Mississippi River Power Corporation (government business enterprises)

Ottawa River Power Corporation (ORPC) (15.94%), Ottawa River Energy Solutions Inc. (OES) (15.94%), and the Mississippi River Power Corporation (MRPC) (100.00%) are government business enterprises in which the Municipality owns the percentage interest as noted and accounted for on a modified equity basis in these consolidated financial statements.

The principal business of ORPC is to distribute electric power to the Municipality of Mississippi Mills Almonte Ward (and other communities) and manage the electric distribution system. Ottawa River Energy Solutions Inc. is a retailer of electricity related activities for the residents of Mississippi Mills Almonte Ward. MRPC's principal business is the generation of electric power for the benefit of the Municipality of Mississippi Mills.

Municipality of Mississippi Mills

Notes to the Consolidated Financial Statements

December 31, 2020

6. Investment in Ottawa River Power Corporation, Ottawa River Energy Solutions Inc., Mississippi River Power Corporation (government business enterprises) / continued

The following tables provide condensed supplementary financial information setting out the Municipality's proportionate share for the three entities for the year ended December 31.

Ottawa River Power Corporation (15.94%)	2020	2019
	\$	\$
Financial Position		
Current and other assets	1,533,912	1,548,895
Capital assets	2,244,911	2,178,683
Future income taxes	110,623	134,711
	3,889,446	3,862,289
Current liabilities	1,216,653	1,539,197
Long term debt	262,741	(12,108)
Net Assets	2,410,052	2,335,200
Results of Operations		
Revenues	826,069	1,165,084
Operating expenses	751,217	1,051,070
Net Income	74,852	114,014

Ottawa River Energy Solutions Inc. (15.94%)	2020	2019
	\$	\$
Financial Position		
Current and other assets	143,735	241,525
Capital assets	224,270	219,125
	368,005	460,650
Current liabilities	32,819	64,888
Long term debt	2,814	72,898
Net Assets	332,372	322,864
Results of Operations		
Revenues	176,641	186,579
Operating expenses	167,133	177,707
Net Income	9,508	8,872

During the year, the Municipality reviewed dividends of \$Nil (2019 \$70,783) which is netted to other income on consolidation.

Municipality of Mississippi Mills

Notes to the Consolidated Financial Statements

December 31, 2020

6. Investment in Ottawa River Power Corporation, Ottawa River Energy Solutions Inc., Mississippi River Power Corporation (government business enterprises) / continued

Mississippi River Power Corporation (100.00%)	2020	2019
	\$	\$
Financial Position		
Current assets	3,818,871	3,494,848
Capital assets	18,337,052	19,107,865
	22,155,923	22,602,713
Current liabilities	1,952,035	2,370,956
Long term debt (excluding Municipality debt)	15,442,496	15,831,639
Net Assets	4,761,392	4,400,118
Results of Operations		
Revenues	3,062,511	3,018,069
Operating expenses	2,476,237	2,408,768
Net Income	586,274	609,301

During 2020, the Municipality received a dividend of \$225,000 (2019 \$225,000) which is netted to other income on consolidation.

7. Long Term Liabilities

- (a) The balance of long term liabilities reported on the "Consolidated Statement of Financial Position" is comprised of the following:

	2020	2019
	\$	\$
Ontario Infrastructure Projects Corporation (2 projects) (4.63% and 4.13%), with semi annual blended payments of \$41,628 and \$230,273, maturing 2022 and 2044.	7,018,048	7,249,693
Fixed rate bank loans with maturity dates between 2021 and 2034 and interest rates between 2.61% and 5.40%.	14,063,278	12,105,408
Instalment debentures with the Province of Ontario under the Ontario Tile Loan Program. The responsibility for payment of principal and interest charges for tile drainage and shoreline property assistance loans has been assumed by individuals. At the end of the year, the outstanding principal amount of this liability is	7,534	11,529
Net long term liabilities at the end of the year	21,088,860	19,366,630

Municipality of Mississippi Mills

Notes to the Consolidated Financial Statements

December 31, 2020

7. Long Term Liabilities / continued

(b) Principal payments fall due as follows:

	General Revenues	User Charges	Total
	\$	\$	\$
2021	1,989,143	285,071	2,274,214
2022	1,087,133	289,565	1,376,698
2023	944,073	296,065	1,240,138
2024	1,282,032	306,711	1,588,743
2025	808,479	316,132	1,124,611
2026 to 2030	5,737,858	2,959,337	8,697,195
2031 and thereafter	50,851	4,736,410	4,787,261
	11,899,569	9,189,291	21,088,860

(c) Interest expense on long term liabilities in 2020 amounted to \$734,699 (2019 \$686,703).

(d) These payments are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs and Housing.

8. Municipal Equity

Municipal equity consists of:

	2020	2019
	\$	\$
Investment in tangible capital assets		
Tangible capital assets	79,293,663	78,165,274
Long term liabilities	(21,081,326)	(19,355,101)
Unfinanced Capital Projects		
Economic development	(14,229)	---
Parks and Recreation	(81,026)	(732,298)
Public works projects	(318,929)	(439,463)
Water and sewer projects	(971,850)	(2,503,596)
	56,826,303	55,134,816
Reserves (Schedule 1)	15,037,545	11,719,067
Equity in Government Business Enterprises		
Ottawa River Power Corporation	2,410,052	2,335,200
Ottawa River Energy Solution Inc.	332,372	322,864
Mississippi River Power Corporation	4,761,392	4,400,118
	7,503,816	7,058,182
Total Municipal Equity	79,367,664	73,912,065

Municipality of Mississippi Mills Notes to the Consolidated Financial Statements

December 31, 2020

9. Pension Contributions

The Municipality makes contributions to the Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer plan, on behalf of all permanent members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. Employers and employees contribute to the plan. Since any surpluses or deficits are a joint responsibility of all Ontario municipalities and their employees, the Municipality does not recognize any share of the OMERS pension surplus or deficit in these consolidated financial statements.

The amount contributed to OMERS was \$428,695 (2019 \$385,949) for current services and is included as an expenditure on the Consolidated Statement of Operations classified under the appropriate functional expenditure. Contributions by employees were a similar amount.

10. Provincial Offences Administration (POA)

The Town of Perth has assumed the administration of the Provincial Offences office for all County of Lanark resident municipalities. The transfer of administration from the Ministry of the Attorney General to the Town was a result of the Provincial Offences Act (POA) 1997, which provides the framework for the transfer of responsibility and administration of POA courts.

The POA is a procedural law for administering and prosecuting provincial offences, including those committed under the Highway Traffic Act, Compulsory Automobile Insurance Act, Trespass to Property Act, Liquor Licence Act, Municipal By-Laws and minor federal offences. The POA governs all aspects of legal process from serving notice to a defendant, to conducting trials, including sentencing and appeals.

The Municipality's share of net revenues arising from operation of the POA office have been consolidated with these financial statements. The revenue of the court office consists of fines levied under Parts I and III (including delay penalties) for POA charges filed in the Perth court.

If fines are paid at other court offices, the receipt is recorded in the Integrated Courts Operation Network System ("ICON") operated by the Province of Ontario. Revenue is recognized when receipt of funds is recorded by the provincial ICON system regardless of the location where payment is made.

The Municipality of Mississippi Mills shares net POA revenues based on weighted assessment.

11. Contractual Obligations

In November 2017, the Municipality entered into a contract with OCWA (Ontario Clean Water Agency). For the management and operations of the water plant, wastewater plant and the sanitary pumping station. The contract is for the period January 1, 2018 to December 31, 2024 and provides for a four year extension to December 31, 2028.

The contract is a fixed price contract that provides for an annual inflation increase of 1.85%. The contract provides for the reconciliation of hydro costs on an annual basis.

The annual cost of the contract was \$1,477,236 (2019 \$1,450,403).

Municipality of Mississippi Mills

Notes to the Consolidated Financial Statements

December 31, 2020

11. Contractual Obligations / continued

There is no contract for policing services. The Municipality is provided police services by the Ontario Provincial Police under Section 5.1 of the Police Services Act. The annual charges are determined based on the level of service and are reconciled to actual costs in the following year. The amount paid in 2020 for police service usage was \$1,932,708 (2019 \$1,876,776).

The Municipality has negotiated an 8 year contract with Waste Management Canada Corporation for the collection of curbside garbage. The contract runs from June 1, 2013 to May 31, 2021. Annual charges are determined by reference to the Municipality's number of households, the consumer price index and a fuel surcharge clause. The contract for 2020 was \$576,499 (2019 \$536,359).

The Municipality has negotiated a long term contract with Emterra Environmental Inc. (previously GLF Environmental) for the collection, processing and marketing of recycled materials collected at curbside. The contract is for the period June 2020 to December 2022 with an option for three - one year extensions. Annual charges are determined based on the number of households in the community, the consumer price index and a fuel surcharge clause. The contract for 2020 was \$324,994.

The Municipality has entered into a long term lease agreement for property located at 134 Main Street. The annual lease commitments are as follows:

	\$
2021	19,200
2022	19,200
2023	19,200
2024	19,200
2025	1,976

The Municipality has entered into a long term lease agreement with the Catholic District School Board of Eastern Ontario for property to be used for providing child care services. The annual lease commitment is as follows:

	\$
2021	44,709
2022	45,605
2023	46,517
2024	31,423

The lease expires August 2024 and provides for a renewal for a further five years provided the Catholic District School Board of Eastern Ontario does not require the space for school purposes.

The Municipality has entered into a contract for the construction of a water storage facility in the amount of \$2,985,765. Costs incurred to December 2020 were approximately \$568,000. The project is to be completed in 2021 and will be funded from development charges and the proceeds of long term debt.

Municipality of Mississippi Mills

Notes to the Consolidated Financial Statements

December 31, 2020

12. Contingent Liabilities

The nature of municipal activities is such that there may be litigation pending or in prospect at any time. With respect to claims as at December 31, 2020, management believes that the Municipality has valid defences and appropriate insurance coverages in place.

In the event any claims are successful, the amount of any potential liability is not determinable, therefore, no amount has been accrued in the consolidated financial statements.

13. Landfill Closure and Post Closure Liability

The Environment Protection Act sets out the regulatory requirements to properly close and maintain all active and inactive landfill sites. Under environmental law, there is a requirement for closure and post-closure care of solid waste landfill sites and is in accordance with the Municipality's accounting policy. This requirement is to be provided for over the estimated remaining life of the landfill site based on usage.

The Municipality currently has one active and two inactive landfill sites. The Almonte site is licensed, and accepts approximately 100 tonnes of waste per year. At current disposal rates, the site has an estimated lifespan of 6 to 8 years. Estimated closure costs are in the range of \$935,000. The anticipated closure plan involves a layer of sand followed by a layer of clay and soil. Annual post closure maintenance and monitoring requirements are estimated to be \$30,000 per annum.

The Pakenham site was closed in 1990 and involved covering the site with a clay cap and vegetative cover. Additional buffer lands were also purchased at the time of closing. Annual site monitoring costs are estimated at \$10,000 per annum.

The Ramsay site was closed in 1996 with a layer of cover material of a mixture of sand, silt stone and some clay. Annual site monitoring costs are estimated at \$10,000 per annum.

Landfill closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, pumping of ground water and leachates from the site, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a twenty-five year period using the best information available to management. Future events may result in significant changes to the estimated total expenses, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

Estimated total expenses represent the sum of the discounted future cash flows for closure and post-closure care activities discounted at the Municipality's average long term borrowing rate of 2.0% and using an assumed rate of 2.0% for inflation. The estimated total landfill closure and post-closure care expenses are calculated to be approximately \$1,505,000. For sites that are inactive, the estimated liability for these expenses is recognized immediately. Included in liabilities on the Consolidated Statement of Financial Position at December 31, 2020 is an amount of \$861,179 (2019 \$846,179) with respect to landfill closure and post-closure liabilities recognized to date.

Municipality of Mississippi Mills
Notes to the Consolidated Financial Statements

December 31, 2020

14. Risk Management

In the normal course of operations, the Municipality is exposed to a variety of financial risks which are actively managed by the Municipality.

The Municipality's financial instruments consist of cash, investments, accounts receivable and accounts payable and accrued liabilities. The fair values of cash, investments and accounts payable and accrued liabilities approximate their carrying values because of their expected short term maturity and treatment on normal trade terms.

The Municipality's exposure to and management of risk has not changed materially from December 31, 2019.

Credit Risk

Credit risk arises from the possibility that the entities to which the Municipality provides services to may experience difficulty and be unable to fulfill their obligations. The Municipality is exposed to financial risk that arises from the credit quality of the entities to which it provides services. The Municipality does not have a significant exposure to any individual customer or counter party. As a result, the requirement for credit risk related reserves for accounts receivable is minimal.

Interest Rate Risk

Interest rate risk arises from the possibility that the value of, or cash flows related to, a financial instrument will fluctuate as a result of changes in market interest rates. The Municipality is exposed to financial risk that arises from the interest rate differentials between the market interest rate and the rates on its cash and cash equivalents and operating loan. Changes in variable interest rates could cause unanticipated fluctuations in the Municipality's operating results.

Liquidity Risk

Liquidity risk is the risk that the Municipality will not be able to meet its obligations as they fall due. The Municipality requires working capital to meet day-to-day operating activities. Management expects that the Municipality's cash flows from operating activities will be sufficient to meet these requirements.

Municipality of Mississippi Mills
Notes to the Consolidated Financial Statements

December 31, 2020

15. Tangible Capital Assets

	2020	2019
	\$	\$
Land	329,645	329,645
Landfill Sites	31,209	35,059
Buildings	10,276,383	10,733,439
Vehicles	3,525,017	3,923,865
Equipment		
Parks	1,239,890	1,294,536
Streetlights and traffic lights	951,574	1,008,266
Other	1,602,648	1,750,192
Water and Sewer Facilities / Networks		
Linear assets	17,495,097	16,641,538
Water tower	561,952	617,586
Wells, lagoons, pumping stations	24,099,375	24,905,803
Linear Assets		
Roads	9,428,538	8,020,476
Sidewalks and curbs	2,377,318	2,126,941
Bridges and culverts	6,107,680	6,293,102
Construction in Progress	1,267,337	484,826
	79,293,663	78,165,274

For additional information, see Schedule 2 ► Tangible Capital Assets.

16. Segmented Information

The Municipality is a diversified municipal government that provides a wide range of services to its citizens. The services are provided by departments and their activities are reported in the consolidated statement of operations.

Departments have been separately disclosed in the segmented information, along with the service they provide, are set out in the schedule below.

For each reported segment, expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in note 2.

Municipality of Mississippi Mills
Notes to the Consolidated Financial Statements

December 31, 2020

16. Segmented Information / continued

2020	Salaries, Wages & Employee Benefits	Debenture Debt Interest	Materials & Services	External Transfers	Amortization	Total
	\$	\$	\$	\$	\$	\$
General Government	166,158	---	45,343	---	---	211,501
Governance						
Corporate Management	860,078	69,035	665,438	---	167,392	1,761,943
Protection to Persons and Property						
Fire	494,895	26,610	200,870	---	188,633	911,008
Police	200	---	1,934,645	---	---	1,934,845
Conservation Authority	---	---	---	82,596	---	82,596
Protective Inspection	476,554	---	142,486	---	5,779	624,819
Transportation						
Roadways	993,532	214,434	971,699	---	1,366,891	3,546,556
Winter Control	205,584	---	820,286	---	---	1,025,870
Street Lighting	---	---	75,423	---	56,692	132,115
Environmental						
Sanitary Sewer and Waterworks	329,847	347,247	1,979,285	---	1,376,150	4,032,529
Waste Services	59,507	---	1,786,864	---	3,850	1,850,221
Social and Family						
Child Care	1,640,500	---	195,679	---	14,002	1,850,181
Recreation and Cultural Services						
Recreation Facilities & Programs	769,179	67,866	717,263	257,890	347,558	2,159,756
Libraries	415,156	5,068	151,395	60,201	89,920	721,740
Cultural Services	600	---	76	48,488	---	49,164
Planning and Development						
Planning & Zoning	206,069	---	163,897	---	---	369,966
Economic Development	103,525	3,748	93,990	---	3,837	205,100
Agriculture	937	691	---	---	---	1,628
2020	6,722,321	734,699	9,944,639	449,175	3,620,704	21,471,538

Municipality of Mississippi Mills

Notes to the Consolidated Financial Statements

December 31, 2020

16. Segmented Information / continued

2019	Salaries, Wages & Employee Benefits	Debt Interest	Materials & Services	External Transfers	Amortization	Total
	\$	\$	\$	\$	\$	\$
General Government						
Governance	163,328	---	32,743	---	---	196,071
Corporate Management	784,059	75,024	520,098	---	174,678	1,553,859
Protection to Persons and Property						
Fire	424,731	30,102	251,657	---	199,616	906,106
Police	1,000	---	1,883,559	---	---	1,884,559
Conservation Authority	---	---	---	79,872	---	79,872
Protective Inspection	441,118	---	131,936	---	5,779	578,833
Transportation						
Roadways	1,038,133	216,565	1,719,754	---	1,256,892	4,231,344
Winter Control	223,524	---	847,740	---	---	1,071,264
Street Lighting	885	---	66,399	---	21,240	88,524
Environmental						
Sanitary Sewer and Waterworks	308,182	300,870	2,249,884	---	1,472,519	4,331,455
Waste Services	51,653	---	1,532,065	---	3,850	1,587,568
Social and Family						
Child Care	1,792,959	---	341,865	---	14,002	2,148,826
Recreation and Cultural Services						
Recreation Facilities & Programs	755,812	52,192	620,934	282,763	324,815	2,036,516
Libraries	473,115	4,855	178,021	57,555	86,741	800,287
Cultural Services	675	---	1,637	26,990	---	29,302
Planning and Development						
Planning & Zoning	210,474	---	36,474	---	---	246,948
Economic Development	108,145	5,666	96,436	---	4,503	214,750
Agriculture	3,024	1,429	---	---	---	4,453
2019	6,780,817	686,703	10,511,202	447,180	3,564,635	21,990,537

17. Budget Figures

The 2020 budget amounts that were approved were not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Board Standards). The budget included capital items such as infrastructure replacements and estimated costs for constructed assets, as program expenses, but the actual expenses have been removed in the Statement of Operations. The revenues attributable to these items continue to be included in the Statement of Operations, resulting in a significant variance.

Municipality of Mississippi Mills

Notes to the Consolidated Financial Statements

December 31, 2020

17. Budget Figures / continued

The following analysis is provided to assist readers in their understanding of differences between the approved budget and the audited financial statements:

	Budget	Actual
	\$	\$
Total Revenues	22,134,372	23,221,036
Total Expenses	25,029,030	21,471,538
Net (Expenses) Revenues	(2,894,658)	1,749,498
Amortization	3,705,668	3,620,704
Adjusted Net Revenues	811,010	5,370,202
Capital Revenues	4,041,541	3,706,101
Funds Available	4,852,551	9,076,303
Capital Expenses	(8,104,883)	(4,853,436)
Disposal of Tangible Capital Assets	---	104,343
Net Change in Investment in:		
Ottawa River Power Corporation	---	(74,852)
Ottawa River Energy Solutions Inc.	---	(9,508)
Mississippi River Power Corporation	---	(361,274)
Principal Repayments	(1,374,924)	(1,344,275)
Net Long Term Debt Acquired	3,193,715	3,070,500
(Decrease) Increase in Operating Surplus	(1,433,541)	5,607,801
Allocated as follows:		
Net transfers (from) to reserves	(1,433,541)	3,318,478
Net decrease in unfinanced capital	---	2,289,323
	(1,433,541)	5,607,801

18. Impact of COVID-19

On March 11, 2020, the World Health Organization characterized the outbreak of a strain of the novel coronavirus ('COVID-19') as a pandemic. This resulted in governments worldwide, including the Canadian, Ontario and municipal governments, enacting emergency measures to combat the spread of the virus.

The pandemic has had significant operational and financial impacts including service reductions, declines in associated user fee revenues and additional costs. While impacts have been mitigated by associated funding and other cost saving measures, the pandemic has created uncertainty over current and future year operations and the financial position of the Municipality.

The duration and impact of COVID-19 are unknown at this time. It is not possible to reliably estimate the impact that the length and severity of these developments will have on the financial results and conditions of the Municipality in future periods. The Municipality continues to closely monitor and assess the impact on its operations. It is management's assessment that the Municipality will have sufficient resources to mitigate the potential losses in 2021 as a result of COVID-19.

Municipality of Mississippi Mills
Schedule 1 ▸ Continuity of Reserves and Reserve Funds

For the year ended December 31	(Note 17) Budget	2020	2019
	\$	\$	\$
Net Transfers From/(To) Other Funds			
Transfers from operations	888,883	3,959,826	3,365,244
Transfers to capital acquisitions	(2,322,424)	(641,348)	(875,024)
Total Net Transfers	(1,433,541)	3,318,478	2,490,220
Reserves and Reserve Fund Balances, Change in Year	(1,433,541)	3,318,478	2,490,220
Reserves and Reserve Fund Balances, Beginning of Year	11,719,067	11,719,067	9,228,847
Reserves and Reserve Fund Balances, End of Year	10,285,526	15,037,545	11,719,067

Composition of Reserves and Reserve Funds

For the year ended December 31	2020	2019
	\$	\$
Reserves set aside for specific purposes by Council: For the Municipality of Mississippi Mills		
For Operating Purposes		
▸ for working capital	1,100,000	1,100,000
▸ for contingencies	527,429	513,721
▸ for library	71,633	81,495
▸ for winter control	97,620	55,820
▸ for protection to persons and property	881,553	646,565
▸ for planning and zoning	59,659	2,159
▸ for economic development	132,708	129,708
▸ for parking	55,738	55,738
▸ for daycare	712,133	674,958
▸ for the Former Township of Ramsay - general purposes	2,640	2,640
▸ for the Former Township of Pakenham - general purposes	267	267
	3,641,380	3,263,071
For Capital Purposes		
▸ for acquisition of capital assets	3,949,766	2,445,827
▸ for public works	1,193,966	802,496
▸ for recreation	278,240	245,809
▸ for fire	132,966	124,268
▸ for waste management	1,263,899	1,408,108
▸ for the Former Town of Almonte - water and sewer	4,248,181	3,148,722
▸ for septage system	329,147	280,766
	11,396,165	8,455,996
Total Reserves and Reserve Funds	15,037,545	11,719,067

The accompany notes are an integral part of these consolidated financial statements.

Municipality of Mississippi Mills
Schedule 2 ▸ 2020 Tangible Capital Assets

Asset Class	Cost 01/01/20	Additions	(Disposals)	Cost 31/12/20
	\$	\$	\$	\$
Land	329,645	---	---	329,645
Landfill Sites	112,423	---	---	112,423
Buildings	18,726,261	---	---	18,726,261
Vehicles	7,047,668	32,919	(239,874)	6,840,713
Equipment				
Parks	2,198,243	41,761	---	2,240,004
Streetlights and traffic lights	3,176,406	---	---	3,176,406
Other	4,460,820	55,590	---	4,516,410
Water and Sewer				
Linear assets	22,618,252	1,332,426	---	23,950,678
Water tower	1,701,978	---	---	1,701,978
Wells, lagoons, pumping stations	32,412,262	---	---	32,412,262
Linear Assets				
Roads	17,341,631	2,256,645	---	19,598,276
Sidewalks and curbs	3,599,162	351,584	---	3,950,746
Bridges and culverts	7,479,377	---	---	7,479,377
Construction in Progress	484,826	782,511	---	1,267,337
	121,688,954	4,853,436	(239,874)	126,302,516

Asset Class	Accumulated Amortization 01/01/20	Amortization	(Disposals)	Accumulated Amortization 31/12/20	Net Book Value 31/12/20
	\$	\$	\$	\$	\$
Land	---	---	---	---	329,645
Landfill Sites	77,364	3,850	---	81,214	31,209
Buildings	7,992,822	457,056	---	8,449,878	10,276,383
Vehicles	3,123,803	327,424	(135,531)	3,315,696	3,525,017
Equipment					
Parks	903,707	96,407	---	1,000,114	1,239,890
Streetlights and traffic lights	2,168,140	56,692	---	2,224,832	951,574
Other	2,710,628	203,134	---	2,913,762	1,602,648
Water and Sewer					
Linear assets	5,976,714	478,867	---	6,455,581	17,495,097
Water tower	1,084,392	55,634	---	1,140,026	561,952
Wells, lagoons, pumping stations	7,506,459	806,428	---	8,312,887	24,099,375
Linear Assets					
Roads	9,321,155	848,583	---	10,169,738	9,428,538
Sidewalks and curbs	1,472,221	101,207	---	1,573,428	2,377,318
Bridges and culverts	1,186,275	185,422	---	1,371,697	6,107,680
Construction in Progress	---	---	---	---	1,267,337
	43,523,680	3,620,704	(135,531)	47,008,853	79,293,663

The accompany notes are an integral part of these consolidated financial statements.

Municipality of Mississippi Mills
Schedule 2 ▸ 2019 Tangible Capital Assets

Asset Class	Cost 01/01/18	Additions	(Disposals)	Cost 31/12/18
	\$	\$	\$	\$
Land	329,643	2	---	329,645
Landfill Sites	112,423	---	---	112,423
Buildings	18,726,261	---	---	18,726,261
Vehicles	7,047,668	---	---	7,047,668
Equipment				
Parks	2,198,243	---	---	2,198,243
Streetlights and traffic lights	3,176,406	---	---	3,176,406
Other	3,500,046	960,774	---	4,460,820
Water and Sewer				
Linear assets	19,939,992	2,836,246	(157,986)	22,618,252
Water tower	1,701,978	---	---	1,701,978
Wells, lagoons, pumping stations	32,412,262	---	---	32,412,262
Linear Assets				
Roads	16,021,803	1,358,642	(38,814)	17,341,631
Sidewalks and curbs	3,537,846	86,331	(25,015)	3,599,162
Bridges and culverts	7,278,684	200,693	---	7,479,377
Construction in Progress	460,816	24,010	---	484,826
	116,444,071	5,466,698	(221,815)	121,688,954

Asset Class	Accumulated Amortization 01/01/18	Amortization	(Disposals)	Accumulated Amortization 31/12/18	Net Book Value 31/12/18
	\$	\$	\$	\$	\$
Land	---	---	---	---	329,645
Landfill Sites	73,514	3,850	---	77,364	35,059
Buildings	7,535,766	457,056	---	7,992,822	10,733,439
Vehicles	2,775,042	348,761	---	3,123,803	3,923,865
Equipment					
Parks	771,345	132,362	---	903,707	1,294,536
Streetlights and traffic lights	2,146,900	21,240	---	2,168,140	1,008,266
Other	2,524,420	186,208	---	2,710,628	1,750,192
Water and Sewer					
Linear assets	5,716,207	418,493	(157,986)	5,976,714	16,641,538
Water tower	1,027,728	56,664	---	1,084,392	617,586
Wells, lagoons, pumping stations	6,546,214	960,245	---	7,506,459	24,905,803
Linear Assets					
Roads	8,650,604	709,365	(38,814)	9,321,155	8,020,476
Sidewalks and curbs	1,412,454	84,782	(25,015)	1,472,221	2,126,941
Bridges and culverts	1,000,666	185,609	---	1,186,275	6,293,102
Construction in Progress	---	---	---	---	484,826
	40,180,860	3,564,635	(221,815)	43,523,680	78,165,274

INDEPENDENT AUDITOR'S REPORT

To the Members of Council, Inhabitants and Ratepayers
of the Corporation of the Municipality of Mississippi Mills:

Opinion

We have audited the financial statements of the Corporation of the Municipality of Mississippi Mills Public Library Board (the 'Entity'), which comprise:

- the statement of financial position as at December 31, 2020;
- the statement of operations and accumulated surplus for the year then ended;
- the statement of changes in net financial assets for the year then ended;
- the statement of cash flows for the year then ended;
- and the notes to the financial statements, including a summary of significant accounting policies;

(Hereinafter referred to as the 'financial statements').

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2020, and its results of operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the '**Auditors' Responsibilities for the Audit of the Financial Statements**' section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Public Sector Accounting Standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis of our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Allan and Partners LLP
Chartered Professional Accountants
Licensed Public Accountants

Perth, Ontario
June 1, 2021.

**Municipality of Mississippi Mills
Public Library Board
Statement of Financial Position**

December 31	2020	2019
	\$	\$
ASSETS		
Financial Assets		
Cash and short term deposits	10,020	32,656
Accounts receivable	1,139	1,524
Due from Town of Mississippi Mills	22,574	4,684
	33,733	38,864
LIABILITIES		
Accounts payable and accrued liabilities	7,721	22,206
Other current liabilities	26,012	16,658
	33,733	38,864
NET FINANCIAL ASSETS	---	---
NON-FINANCIAL ASSETS		
Tangible capital assets (note 4)	1,304,042	1,345,367
ACCUMULATED SURPLUS (note 3)	1,304,042	1,345,367

**Municipality of Mississippi Mills
Public Library Board
Statement of Operations**

For the year ended December 31	(Note 5) Budget	2020	2019
	\$	\$	\$
REVENUES			
Government Grants			
Municipal Grants	633,844	532,708	576,061
Province of Ontario	31,848	32,899	35,042
Federal Grants	---	2,876	3,920
User Charges			
Programs	---	1,450	1,146
Rentals	2,500	770	1,636
Photocopy charges	1,400	943	1,903
Other Income			
Fines	10,000	2,337	10,961
Donations, book sales, miscellaneous	4,250	18,077	25,273
TOTAL REVENUES	683,842	592,060	655,942
EXPENSES			
Salaries, wages, employee benefits	503,065	415,156	473,115
Library materials	17,500	28,614	19,967
Administration	37,900	28,323	43,613
Insurance	3,460	4,310	3,293
Building maintenance and utilities	47,060	42,261	43,638
Contribution to Carleton Place Public Library	59,974	60,201	57,555
Minor capital	93,000	59,230	78,871
Amortization	90,000	89,920	86,741
TOTAL EXPENSES	851,959	728,015	806,793
NET EXPENSES FROM OPERATIONS	(168,117)	(135,955)	(150,851)
OTHER			
Grants and transfers related to capital			
Municipal contribution to tangible capital assets	93,000	59,230	78,871
Deferred revenues earned	35,400	35,400	35,400
	128,400	94,630	114,271
ANNUAL DEFICIT	(39,717)	(41,325)	(36,580)
ACCUMULATED SURPLUS, BEGINNING OF YEAR	1,345,367	1,345,367	1,381,947
ACCUMULATED SURPLUS, END OF YEAR	1,305,650	1,304,042	1,345,367

The accompanying notes are an integral part of these financial statements.

**Municipality of Mississippi Mills
Public Library Board
Statement of Changes in Net Financial Assets**

For the year ended December 31	2020	2019
	\$	\$
ANNUAL DEFICIT	(41,325)	(36,580)
Amortization of tangible capital assets	89,920	86,741
Acquisition of tangible capital assets	(48,595)	(50,161)
	41,325	36,580
INCREASE IN NET FINANCIAL ASSETS	---	---
NET DEBT, BEGINNING OF YEAR	---	---
NET FINANCIAL ASSETS, END OF YEAR	---	---

Statement of Cash Flows

For the year ended December 31	2020	2019
	\$	\$
OPERATING ACTIVITIES		
Annual deficit	(41,325)	(36,580)
Non cash changes ▶ amortization	89,920	86,741
	48,595	50,161
Net Change in Non-Cash Working Capital Items		
Accounts receivable	385	11,289
Due from Municipality	(17,890)	14,973
Accounts payable and accrued liabilities	(14,485)	6,987
Other current liabilities	9,354	(676)
	(22,636)	32,573
Working Capital from Operations	25,959	82,734
CAPITAL ACTIVITIES		
Acquisition of tangible capital assets	(48,595)	(50,161)
NET (DECREASE) INCREASE IN CASH	(22,636)	32,573
CASH, BEGINNING OF YEAR	32,656	83
CASH, END OF YEAR	10,020	32,656

The accompanying notes are an integral part of these financial statements.

**Municipality of Mississippi Mills
Public Library Board
Notes to the Financial Statements**

December 31, 2020

1. Status of the Board

The Mississippi Mills Public Library Board (the 'Board') was established under the Public Library Act, 1992, R.S.O. 1990 in accordance with the Section 15 of the Minister of Municipal Affairs Restructuring Order which amalgamated the former Town of Almonte and the Townships of Ramsay and Pakenham.

2. Significant Accounting Policies

The financial statements of the Mississippi Mills Public Library Board are the representations of management and have been prepared in all material respects in accordance with Canadian Public Sector Accounting Standards ('PSAS'). Significant aspects of the accounting policies adopted by the Board are as follows:

Reporting Entity

The financial statements reflect financial assets, liabilities, operating revenues and expenses, reserves, reserve funds and changes in investment in tangible capital assets of the Board.

Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based on receipt of goods and services and/or the creation of a legal obligation to pay.

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year, and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the Change in Net Financial Assets for the year.

Tangible Capital Assets

Tangible capital assets are recorded at cost, which include all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight line basis over their estimated useful lives as follows:

Assets	Estimated Useful Life
Building	40 years
Books	7 years

One half of the annual amortization is charged in the year of acquisition and the year of disposal. Assets under construction are not amortized until the asset is available for productive use, at which time they are capitalized.

**Municipality of Mississippi Mills
Public Library Board
Notes to the Financial Statements**

December 31, 2020

2. Significant Accounting Policies / continued

Tangible Capital Assets / continued

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue. Similarly, transfers of assets to third parties are recorded as an expense equal to the net book value of other assets as of the date of transfer.

When tangible capital assets are disposed of, either by way of a sale, destruction or loss, or abandonment of the asset, the asset's net book value, historical cost less accumulated amortization, is written off. Any resulting gain or loss, equal to the proceeds on disposal less the asset's net book value, is reported on the statement of operations in the year of disposal. Transfers of assets to third parties are recorded as an expense equal to the net book value of the asset as of the date of transfer.

When conditions indicate that a tangible capital asset no longer contributes to the Board's ability to provide services or the value of the future economic benefits associated with the tangible capital asset are less than its net book value, and the decline is expected to be permanent, the cost and accumulated amortization of the asset are reduced to reflect the revised estimate of the value of the asset's remaining service potential. The resulting net adjustment is reported as an expense on the statement of operations.

Cash and Cash Equivalents

The Board considers cash and cash equivalents to be highly liquid investments with original maturities of three months or less.

Government Transfers

Government transfers are recognized in the financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

Deferred Revenue

The Board defers recognition of user charges and fees which have been collected but for which the related services have yet to be performed. These amounts will be recognized as revenues in the fiscal year the services are performed.

The Board receives restricted contributions under the authority of Federal and Provincial legislation and Board by-laws. These funds by their nature are restricted in their use and until applied to applicable costs are recorded as deferred revenue. Amounts applied to qualifying expenses are recorded as revenue in the fiscal period they are expended.

Deferred revenue represents certain user charges and fees which have been collected but for which the related services have yet to be performed. Deferred revenue also represents contributions that the Board has received pursuant to legislation, regulation or agreement that may only be used for certain programs or in the completion of specific work. These amounts are recognized as revenue in the fiscal year the services are performed or related expenses incurred.

**Municipality of Mississippi Mills
Public Library Board
Notes to the Financial Statements**

December 31, 2020

2. Significant Accounting Policies / continued

Financial Instruments

All financial instruments are initially recognized at fair value on the statement of financial position. The Board has classified each financial instrument into one of the following categories: held-for-trading financial assets and liabilities, loans and receivables, held-to-maturity financial assets and other financial liabilities. Subsequent measurement of financial instruments is based on their classification.

Held-for-trading financial assets and liabilities are subsequently measured at fair value with changes in those fair values recognized in net revenues.

Loans and receivables, held-to-maturity financial assets and other financial liabilities are subsequently measured at amortized cost using the effective interest method.

The Board classifies cash and cash equivalents as held-for-trading financial assets, accounts receivable as loans and receivables, and accounts payable and accrued liabilities as other financial liabilities.

Measurement Uncertainty

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates. These estimates are reviewed periodically and as adjustments become necessary, they are recorded in the financial statements in the period in which they become known.

3. Accumulated Surplus

Accumulated surplus consists of individual fund surplus (deficit) and reserves as follows:

	2020	2019
	\$	\$
Surplus		
Invested in tangible capital assets	1,304,042	1,345,367
Deficit	---	---
Accumulated Surplus	1,304,042	1,345,367

**Municipality of Mississippi Mills
Public Library Board
Notes to the Financial Statements**

December 31, 2020

4. Tangible Capital Assets

Net Book Value of Assets	2020	2019
	\$	\$
Buildings	1,136,790	1,181,415
Books	167,252	163,952
	1,304,042	1,345,367

For additional information, see Schedule 1 ► Tangible Capital Assets.

5. Budget Figures

Mississippi Mills Public Library Board reviews its operating and capital budgets each year. The approved operating budget for 2020 is included in the budget figures presented in the Consolidated Statement of Operations.

**Municipality of Mississippi Mills
Public Library Board
Schedule 1 ▸ Tangible Capital Assets**

December 31, 2020

Assets	Cost 01/01/20	Additions (Disposals)	Cost 31/12/20	Accumulated Amortization 01/01/20	Amortization 2020	Accumulated Amortization 31/12/20	Net Book Value 31/12/20
	\$	\$	\$	\$	\$	\$	\$
Buildings	1,789,829	---	1,789,829	608,414	44,625	653,039	1,136,790
Books	1,408,131	48,595	1,456,726	1,244,179	45,295	1,289,474	167,252
	3,197,960	48,595	3,246,555	1,852,593	89,920	1,942,513	1,304,042

December 31, 2019

Assets	Cost 01/01/19	Additions (Disposals)	Cost 31/12/19	Accumulated Amortization 01/01/19	Amortization 2019	Accumulated Amortization 31/12/19	Net Book Value 31/12/19
	\$	\$	\$	\$	\$	\$	\$
Buildings	1,789,829	---	1,789,829	563,789	44,625	608,414	1,181,415
Books	1,357,970	50,161	1,408,131	1,202,063	42,116	1,244,179	163,952
	3,147,799	50,161	3,197,960	1,765,852	86,741	1,852,593	1,345,367

**Municipality of Mississippi Mills
Parks and Recreation Committee
Statement of Operations**

For the year ended December 31	(Note 17) Budget	2020	2019
	\$	\$	\$
REVENUES			
Grants			
Municipality of Mississippi Mills	1,309,995	1,319,821	1,166,871
Government of Canada	300	300	300
Recreation fees			
Activity fees	48,100	3,605	48,783
Facility rental	18,200	4,422	10,987
Arena fees			
Ice rentals	378,100	292,904	342,882
Hall rentals	26,000	7,815	26,990
Food and beverage sales	38,000	9,883	29,054
Canteen and other	3,921	5,372	2,744
Curling			
Rentals and special events	36,544	16,997	37,689
Food and beverage sales	37,000	25,915	55,463
Other			
Contribution from developers	---	---	1,800
TOTAL REVENUES	1,896,160	1,687,034	1,723,563
EXPENSES			
Recreation operations			
Salaries, wages and benefits	139,750	116,407	97,079
Program supplies and operations	150,575	65,124	166,072
Maintenance and other services	17,600	22,610	18,964
Insurance	4,702	6,498	4,478
Grants to other organizations	169,709	168,032	147,423
Arena operations			
Salaries, wages and benefits	209,650	187,163	198,944
Utilities	180,000	151,037	154,164
Insurance	12,692	11,528	12,088
Maintenance, building and equipment	75,100	94,095	91,198
Food and beverage purchases	19,100	7,337	19,240
Curling operations			
Utilities	36,300	30,121	44,684
Insurance	6,346	5,764	6,044
Maintenance, building and equipment	24,600	18,124	31,083
Administration			
Salaries, wages and benefits	424,270	421,181	380,271
Other services and rents	74,750	63,212	83,331
Carleton Place recreation grants	89,858	89,858	76,240
Curling bar			
Salaries, wages and benefits	12,900	6,172	14,043
Food and beverage purchases	12,250	14,831	19,020
Long term debt payment	236,008	207,940	159,197
TOTAL EXPENSES	1,896,160	1,687,034	1,723,563
NET REVENUES FOR THE YEAR	---	---	---

**Municipality of Mississippi Mills
Day Care Centre
Statement of Operations**

For the year ended December 31	(Note 17) Budget	2020	2019
	\$	\$	\$
REVENUES			
Grants			
County of Lanark	624,998	1,154,424	876,146
County of Lanark - one time	10,000	28,124	175,384
Municipality of Mississippi Mills	122,282	---	(130,136)
Municipality of Mississippi Mills - capital	148,500	---	3,172
Federal grant	---	---	3,920
User charges			
Child care fees	1,768,700	635,705	1,202,997
Other			
Contribution from developers	50,022	15,460	---
Fundraising	5,000	2,466	3,342
TOTAL REVENUES	2,729,502	1,836,179	2,134,825
EXPENSES			
Salaries ▶ supervisory and teaching	1,768,137	1,257,817	1,405,847
▶ other	95,447	51,636	67,789
Employee benefits	410,323	331,047	319,324
Staff travel and training	8,500	5,074	4,487
Food and kitchen supplies	111,750	61,498	73,619
Insurance	2,200	2,156	2,028
Program supplies	52,000	19,333	35,290
Property operations and maintenance	37,900	36,690	34,943
Property lease costs	43,545	29,731	3,629
Office and other	13,200	11,368	6,829
Bad debt	1,000	1,705	2,484
Program expansion and minor capital	185,500	28,124	178,556
TOTAL EXPENSES	2,729,502	1,836,179	2,134,825
NET REVENUES FOR THE YEAR	---	---	---

2019

\$

2019

\$

Management's Responsibility for the Financial Statements

Management is responsible for the integrity of the financial data reported by Mississippi River Power Corporation. Fulfilling this responsibility requires the preparation and presentation of financial statements using management's best judgement and estimates in accordance with International Financial Reporting Standards, applied on a basis consistent with the preceding year.

Management maintains appropriate systems of internal control and corporate-wide policies and procedures, which provide reasonable assurance that Mississippi River Power Corporation's assets are safeguarded and that financial records are relevant and reliable.

The Board of Directors ensures that management fulfills its responsibility for financial reporting and internal control. The Board of Directors consists of outside directors and at regular meetings review audit, internal control and financial reporting matters with management and external auditors.

The financial statements were reviewed and approved by the Board of Directors. The financial statements have been examined by our independent external auditors appointed by the Board of Directors. The external auditor's responsibility is to express their opinion on whether the financial statements are fairly presented in accordance with International Financial Reporting Standards. The attached Independent Auditor's Report outlines the scope of their examination and their opinion.

On behalf of management,

Adrian Foster, President

Scott J. Newton, General Manager

INDEPENDENT AUDITOR'S REPORT

To the Shareholders of Mississippi River Power Corporation:

We have audited the financial statements of Mississippi River Power Corporation (the Entity) which comprise:

- the statement of financial position as at December 31, 2020;
- the statement of comprehensive income for the year then ended;
- the statement of changes in equity for the year then ended;
- the statement of cash flows for the year then ended;
- and notes to the financial statements, including a summary of significant accounting policies;

(Hereinafter referred to as the 'financial statements').

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2020, and its separate financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the '**Auditors' Responsibilities for the Audit of the Financial Statements**' section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Draft

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards (IFRS), and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis of our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Draft

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Allan and Partners LLP
Chartered Professional Accountants
Licensed Public Accountants

Perth, Ontario
April 8, 2021.

Mississippi River Power Corporation
Statement of Financial Position
(Expressed in Canadian Dollars)

December 31	2020	2019
	\$	\$
ASSETS		
Current Assets		
Cash	2,670,362	2,442,759
Accounts receivable (net of allowance) (note 3)	1,114,082	1,030,713
Payment in lieu of income taxes receivable (note 7)	9,098	---
Prepaid expenses	25,329	21,376
	3,818,871	3,494,848
Non-Current Assets		
Property, plant and equipment (note 4)	18,337,052	19,107,865
Total Assets	22,155,923	22,602,713
EQUITY AND LIABILITIES		
LIABILITIES		
Current Liabilities		
Accounts payable and accrued liabilities	142,957	177,732
Government taxes payable	49,520	28,774
Gross revenue charge - Province of Ontario payable	15,961	---
Payments in lieu of income taxes payable (note 7)	---	4,930
Interest payable	119,432	238,866
Dividend payable	225,000	225,000
Short term financial liabilities (note 6)	1,425,434	1,221,654
	1,978,304	1,896,956
Non-Current Liabilities		
Long term financial liabilities (note 6)	17,332,880	18,220,292
Deferred tax liabilities (note 7)	472,000	474,000
	17,804,880	18,694,292
Total Liabilities	19,783,184	20,591,248
EQUITY		
Capital Stock		
Authorized • an unlimited number of shares of one class		
Issued • 2,000 shares	2,000	2,000
Retained Earnings	2,370,739	2,009,465
	2,372,739	2,011,465
Total Equity and Liabilities	22,155,923	22,602,713

Basis of Presentation (note 1) Commitments (note 10)
and Contingent Liabilities (note 11)

On Behalf of the Board:

_____, Chair _____, Treasurer

The accompanying notes are an integral part of these financial statements.

Mississippi River Power Corporation
Statement of Comprehensive Income and Changes in Equity
(Expressed in Canadian Dollars)

For the year ended December 31	(Note 14) Budget	2020	2019
	\$	\$	\$
Revenue ▶ sale of power	2,422,929	3,062,511	3,018,069
Cost of Power ▶ Direct Expenses			
Amortization ▶ plant and equipment			
Heat, light and power	731,897	704,370	727,154
Insurance	12,500	11,943	11,666
Plant automation	29,576	29,568	28,893
Repairs and maintenance	3,500	7,027	4,089
▶ building	35,500	65,391	25,034
▶ equipment	135,450	113,115	89,930
▶ professional fees	55,000	38,367	61,029
▶ vehicle	4,800	2,941	6,079
Taxes, fees and licences	15,586	13,560	15,586
Wages and benefits	93,000	106,800	88,766
	1,116,809	1,093,082	1,058,226
Income Before Operating Expenses	1,306,120	1,969,429	1,959,843
Operating Expenses			
Advertising and promotion	17,000	13,447	10,265
Amortization	30,346	46,853	28,335
Finance			
Bank charges and interest	1,300	1,720	876
Debenture interest	725,852	725,096	744,672
Loan interest	206,524	209,878	219,206
Feasibility studies	53,800	39,014	14,852
Occupancy			
Heat, light and power	7,250	6,922	7,567
Insurance	1,582	1,590	1,582
Repairs and maintenance ▶ building	16,500	25,513	19,900
▶ equipment	5,800	3,799	2,502
▶ grounds keeping	19,500	14,360	23,394
Taxes, fees and licenses	6,200	6,297	6,077
Office			
Bookkeeping	3,800	3,723	2,585
Office	8,500	8,763	7,777
Telephone and communications	8,400	10,315	7,363
Professional fees	12,100	12,100	11,963
Wages			
Directors fees	31,500	31,500	31,500
Wages and benefits	173,900	143,604	165,729
	1,329,854	1,304,494	1,306,145
Operating Income (Loss)	(23,734)	664,935	653,698
Other Income and Expense			
Other income and net rent	50,600	50,073	95,588
Gross revenue charge (note 8)	---	(15,961)	---
	50,600	34,112	95,588
Income Before Amount in Lieu of Income Taxes	26,866	699,047	749,286

Continued on Next Page

The accompanying notes are an integral part of these financial statements.

Mississippi River Power Corporation
Statement of Comprehensive Income and Changes in Equity
(Expressed in Canadian Dollars)

For the year ended December 31	(Note 14) Budget	2020	2019
	\$	\$	\$
Income Before Amount in Lieu of Income Taxes / continued	26,866	699,047	749,286
Income Taxes (note 7)			
Payment in lieu of income taxes	---	114,773	119,235
Deferred income taxes	---	(2,000)	(1,000)
	---	112,773	118,235
Net Income for the Year	26,866	586,274	631,051
Retained Earnings, Beginning of Year	2,009,465	2,009,465	1,625,164
Adjustment for Adoption of IFRS 16	---	---	(21,750)
Dividends	---	(225,000)	(225,000)
Retained Earnings, End of Year	2,036,331	2,370,739	2,009,465

The accompanying notes are an integral part of these financial statements.

Mississippi River Power Corporation
Statement of Cash Flows
(Expressed in Canadian Dollars)

For the year ended December 31	2020	2019
	\$	\$
Cash Flows from Operating Activities		
Net income for the year	586,274	631,051
Amortization	751,223	755,489
Gain on disposal of assets	---	(6,000)
Income tax expense	(2,000)	(1,000)
	1,335,497	1,379,540
Movements in Working Capital		
Accounts receivable	(83,369)	65,638
Government taxes receivable	---	199,498
Payments in lieu of income taxes receivable	(9,098)	113,346
Prepaid expenses	(3,953)	26,031
Accounts payable and accrued liabilities	(34,775)	(322,981)
Government taxes payable	20,746	28,774
Payments in lieu of income taxes payable	(4,930)	4,930
Gross revenue charge payable	15,961	---
Interest payable	(119,434)	---
	(218,852)	115,236
Cash Flows from Investing Activities		
Disposition of capital asset	112,275	6,000
Payments to acquire capital assets (note 4)	(92,685)	(376,789)
	19,590	(370,789)
Cash Flows from Financing Activities		
Dividends paid and payable	(225,000)	(225,000)
Advance of long term borrowings	---	142,211
Repayment of long term borrowings	(683,632)	(647,019)
	(908,632)	(729,808)
Change in Cash, During the Year	227,603	394,179
Cash, Beginning of Year	2,442,759	2,048,580
Cash, End of Year	2,670,362	2,442,759

The accompanying notes are an integral part of these financial statements.

Mississippi River Power Corporation

Notes to the Financial Statements

December 31, 2020

The Mississippi River Power Corporation (the 'Corporation') was incorporated in Canada under the Business Corporations Act (Ontario) on April 27, 2000 by the Municipality of Mississippi Mills, its sole shareholder, to comply with provincial legislation. This Corporation's principal activities include the generation and sale of hydro-electric power in the Municipality of Mississippi Mills, Ontario and is licensed by the Ontario Energy Board (OEB). The address of the Corporation's registered office is 12B Mill Street, Almonte, Ontario, K0A 1A0.

1. Basis of Presentation

Statement of Compliance

The financial statements of the Mississippi River Power Corporation are the representation of management and are prepared in accordance with International Financial Reporting Standards (IFRSs) as issued by the International Accounting Standards Board (IASB) and the interpretations are issued by the International Financial Reporting Interpretations Committee (IFRIC) of the IASB.

Basis of Measurement

The financial statements have been prepared on the historical cost basis.

Functional and Presentation Currency

The financial statements are presented in Canadian dollars, which is the Corporation's functional currency. All financial information presented has been rounded to the nearest dollar.

Use of Estimates and Judgments

The presentation of financial statements in compliance with IFRS requires management to make certain critical accounting estimates. It also requires management to exercise judgment in applying the Corporation's accounting policies. The areas involving a higher degree of judgment, complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in each relevant significant accounting policy where applicable.

Estimates and judgments are continually evaluated based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. In the future, actual experience may differ from these estimates and assumptions.

2. Significant Accounting Policies

The preparation and presentation of the financial statements can be significantly affected by the accounting policies selected by the Corporation. The financial statements reflect the following significant accounting policies, which are an integral part of understanding them.

The accounting policies set out below have been applied consistently to all periods presented in these financial statements unless otherwise indicated.

Mississippi River Power Corporation

Notes to the Financial Statements

December 31, 2020

2. Significant Accounting Policies / continued

Leases

Effective January 1, 2019 the Corporation has adopted IFRS 16 – Leases.

At the inception of the contract, the Corporation assesses whether the contract is, or contains, a lease based on whether the contract conveys the right to control the use of an identified asset for a period of time, in exchange for consideration.

The corporation recognizes right-of-use ('ROU') assets and a lease liability at the lease commencement date. ROU assets are initially measured at cost and subsequently carried at cost less accumulated depreciation and impairments, if any. The initial cost of an ROU asset equals the amount of the initial measurement of the corresponding lease liability, plus an initial direct cost incurred to bring the assets into operation.

Lease liabilities are initially measured at the present value of lease payments that are not paid at the commencement date. The lease payments are discounted using the rate implicit in the lease, or, if that rate cannot be readily determined, the Corporation's incremental borrowing rate which reflects the Corporation's ability to borrow money over a similar term, for an asset of similar value to the underlying asset, similar security or in a similar economic environment. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability.

Lease liabilities are subsequently measured at amortized cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Corporation's estimate of the amount expected to be payable under a residual value guarantee, or if the Corporation changes its assessment of whether it will exercise a purchase, extension or termination option.

When a lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the ROU asset, or is recorded in profit or loss if the carrying amount of the ROU asset has been reduced to zero. Payments under lease liabilities are apportioned between interest expense and a reduction of the outstanding lease liability.

Where the Corporation is reasonably certain it will obtain ownership of the ROU asset before the end of the lease term, the asset is depreciated over its useful life on a straight-line basis. Otherwise, depreciation is calculated over the shorter period of the lease term and the asset's useful life. The lease term includes periods covered by an option to extend if the Corporation is reasonably certain to exercise that option.

The Corporation has elected to apply the practical expedient not to recognize ROU assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets. The lease payments associated with these leases are recognized as an expense on a straight-line basis over the lease term.

Revenues

Revenue is measured based on the consideration specified in a contract with a customer and excludes amounts collected on behalf of third parties. The Corporation recognizes revenue when it transfers control over a product or service to a customer.

Mississippi River Power Corporation

Notes to the Financial Statements

December 31, 2020

2. Significant Accounting Policies / continued

Revenues

The Corporation's principal activities include the generation and sale of hydro-electric power within the Municipality of Mississippi Mills. The sales are made between the Corporation and the IESO through settlement agent, Ottawa River Power Corporation.

Receivables, from contracts with customers, are included in 'Accounts receivable' on the statement of financial position.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held on demand with financial institutions, other short term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and subject to an insignificant risk of change in value.

Financial Assets

Financial assets are classified as loans and receivables.

These include cash and accounts receivable. Collectability of accounts receivable is reviewed on an ongoing basis. Accounts receivable which are known to be uncollectible are written off. A provision for doubtful receivables is established when there is objective evidence that the Corporation will not be able to collect all the amounts due accounting to the original term of the receivables. In determining the allowance for doubtful accounts, the Corporation considers historical loss experience of account balances based on the aging and arrears status of accounts receivable balances. The amount of the provision is the difference between the asset's carrying amount and the present value of future cash flows. The amount of the provision is recognized in the statement of comprehensive income.

Financial Liabilities

Accounts payable and accrued liabilities and long-term debt are classified as other financial liabilities. These liabilities are measured at amortized cost.

Property, Plant and Equipment

Property, plant and equipment (PP&E) are recorded at cost, being the purchase price and directly attributable cost of acquisition or construction required to bring the asset to the location and condition necessary to be capable of operating in the manner intended by the Corporation.

Amortization of PP&E is recorded in the statement of comprehensive income on a straight-line basis over the estimated useful life of the related asset. Half of a year's amortization is taken for the first year, regardless of when the property was actually put into service during the year. The estimated useful lives, residual values, and amortization methods are reviewed at the end of each annual reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Gains and losses on disposal of an item of PP&E are determined by comparing the net proceeds from disposal with the carrying amount of the asset, and are included in the statement of comprehensive income when the asset is disposed.

Mississippi River Power Corporation

Notes to the Financial Statements

December 31, 2020

2. Significant Accounting Policies / continued

Property, Plant and Equipment / continued

The estimated useful lives are as follows:

Buildings	40 years
Substation	20 years
Generation Equipment	20 years
Office Equipment	10 years
Water Rights	10 years
Vehicles	5 years
Signage	5 years
Safety Equipment	5 years
Computer Equipment	5 years
Paving, Landscaping and Fencing	5 years
Leasehold Improvements	5 - 20 years
Right of Use Asset	lease term

Borrowing Costs

The Corporation capitalizes interest expenses and other finance charges directly relating to the acquisition, construction, or production of assets that take a substantial period of time to get ready for its intended use. Capitalization commences when expenses are being incurred, borrowing costs are being incurred, and activities that are necessary to prepare the assets for their intended use or sale are in progress. Capitalization will be suspended during periods in which active development is interrupted. Capitalization should cease when substantially all of the activities necessary to prepare the asset for its intended use or sale are complete.

Impairment of Non-Financial Assets

The Corporation conducts assessments of the values of PP&E to determine whether there are events or changes in circumstances that indicate that their carrying amount may not be recoverable. Where carrying value exceeds its recoverable amount, which is the higher of value in use and fair value less costs to sell, the asset is written down accordingly. An impairment loss is charged to the statement of comprehensive income except to the extent it reverses gains previously recognized in other comprehensive income.

Pension Plan

The permanent employees of the Corporation participate in the Ontario Municipal Employees Retirement System ("OMERS"). The Corporation also makes contributions to the OMERS plan on behalf of its employees. The plan has a defined benefit option at retirement available to employees, which specifies the amount of the retirement benefit plan to be received by the employees based on length of service and rates of pay.

Payments in Lieu of Taxes Payable

The Corporation is a Municipal Electricity Utility (MEU) for purposes of the payments in lieu of taxes (PILs) regime contained in the Electricity Act, 1998. As a MEU, the Corporation is exempt from tax under the Income Tax Act (Canada) and the Corporations Tax Act (Ontario).

Mississippi River Power Corporation

Notes to the Financial Statements

December 31, 2020

2. Significant Accounting Policies / continued

Payments in Lieu of Taxes Payable / continued

Under the Electricity Act, 1998, the Corporation is required to make, for each taxation year, PILs to Ontario Electricity Financial Corporations ("OEFC"). These payments are calculated in accordance with rules for computing income and taxable capital and other relevant amounts contained in The Income Tax Act (Canada) and the Corporations Tax Act (Ontario) as modified by the Electricity Act, 1998 and related regulations.

Provision in lieu of taxes (PILs) is comprised of current and deferred tax. Current tax and deferred tax are recognized in net income except to the extent that they relate to items recognized directly in equity.

Current PILs are recognized on the taxable income or loss for the current year plus any adjustment in respect of previous years. Current PILs are determined using tax rates and tax laws that have been enacted or substantively enacted by the year-end date.

Deferred tax assets and liabilities are recognized where the carrying amount of an asset or liability differs from its tax base. The amount of the deferred tax asset or liability is measured at the amount expected to be recovered from or paid to the taxation authorities. This amount is determined using tax rates and tax laws that have been enacted or substantially enacted by the year-end date and are expected to apply when the liabilities/(assets) are settled/(recovered).

Significant judgment is required in determining the provision for income taxes. There are many transactions and calculations undertaken during the ordinary course of business for which the ultimate tax determination is uncertain.

At the end of each reporting period, the Corporation reassesses both recognized and unrecognized deferred tax liabilities.

Finance Income and Finance Costs

Finance income is comprised of interest income on funds invested such as cash and short-term investments. Interest income is recognized as it accrues in the statement of comprehensive income, using the effective interest method.

Finance cost is comprised of interest payable on debt.

Equity

Share capital represents the nominal value of shares that have been issued. Retained Earnings include all current and prior period retained profits. Dividend distribution payable to equity shareholders are included in other liabilities when the dividends have been approved prior to the recording date.

Financial Instruments

(i) Non-Derivative Financial Assets

All of the Corporation's non-derivative financial assets are classified as loans and receivables. Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such financial assets are recognized initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, loans and receivables are measured at amortized cost using the effective interest rate method, less any impairment losses.

Mississippi River Power Corporation

Notes to the Financial Statements

December 31, 2020

2. Significant Accounting Policies / continued

Financial Instruments / continued

The Corporation recognizes loans and receivables on the date they are originated.

The Corporation derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred.

(ii) Non-Derivative Financial Liabilities

All of the Corporation's non-derivative financial liabilities are classified as other financial liabilities. Other financial liabilities comprise loans and borrowings, and trade and other payables. Such financial liabilities are recognized initially at fair value less any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortized cost using the effective interest rate method.

The Corporation recognizes other financial liabilities on the trade date, which is the date that the Corporation becomes a party to the contractual provisions of the instrument.

The Corporation derecognizes a financial liability when its contractual obligations are discharged, cancelled or expire.

It is management's opinion that the facility is not exposed to significant interest, currency or credit risks arising from its non-derivative financial instruments.

3. Accounts Receivable

During 2012 there was a malfunction within the generating station, after which no revenues were able to be generated until repairs were completed in 2013. The Corporation received partial payments in 2013, but there remain monies outstanding. Management has provided its best estimate of lost revenues to be recuperated from other parties responsible and these amounts are included in accounts receivable.

	2020	2019
	\$	\$
Due from Ottawa River Power Corporation for sale of power representing December revenues generated.	394,391	311,022
Other receivables	719,691	719,691
	1,114,082	1,030,713

Mississippi River Power Corporation

Notes to the Financial Statements

December 31, 2020

4. Property, Plant and Equipment

	2020			2019
	Cost	Amortization	Net Book Value	Net Book Value
	\$	\$	\$	\$
Land	188,717	---	188,717	188,717
Generating Station Building				
▸ Lower Falls	17,640,117	4,536,087	13,104,030	13,545,030
▸ Upper Falls	4,425,064	2,648,954	1,776,110	1,886,736
Millfall Dam	2,203,247	106,955	2,096,292	2,139,502
Paving, Landscaping and Fencing	140,001	107,504	32,497	41,782
Generating Equipment	1,872,966	976,152	896,814	992,430
Right of Use ▸ office building	92,685	4,634	88,051	112,274
Substation	119,510	115,141	4,369	6,549
Vehicles	41,163	17,341	23,822	30,628
Signage	10,890	10,890	---	---
Safety Equipment	18,642	18,259	383	1,152
Office Equipment	68,907	68,907	---	2,421
Water Rights	27,452	27,452	---	---
Computer Equipment	47,551	47,551	---	---
Leasehold Improvements	204,266	78,299	125,967	160,644
	27,101,178	8,764,126	18,337,052	19,107,865

Additions during the year were as follows:

	2020	2019
	\$	\$
Land ▸ Millfall Dam	---	464
Millfall Dam	---	149,794
Generating Equipment ▸ plant automation	---	2,307
Right of Use ▸ office building	92,685	142,211
Paving, Landscaping and Fencing ▸ Des Houston Park	---	46,425
Vehicles	---	34,032
Leasehold Improvements ▸ Metcalfe Park	---	1,556
Total Net Additions	92,685	376,789

5. Bank Indebtedness

The Corporation's financial agreement with its bank provides for an operating credit facility of up to \$200,000 to finance expenses, pending receipt of income. Interest on funds drawn is charged at the bank's prime rate. As at December 31, 2020, there was \$Nil (2019 \$Nil) drawn on the facility.

Mississippi River Power Corporation

Notes to the Financial Statements

December 31, 2020

6. Long Term Debt

	2020	2019
	\$	\$
Ontario Infrastructure Projects Corporation debenture (5.2023%), repayable in blended monthly payments of \$92,673.06, secured by a general security agreement covering all assets, due October 2040.	13,741,654	14,127,879
Bank of Montreal Loan (3.5400%), repayable in blended monthly payments of \$17,673.50, secured by a general security agreement, due November 2028.	1,462,368	1,616,297
Bank of Montreal Loan (2.5900%), repayable in monthly payments of \$5,308.53, secured by a general security agreement, due March 2021.	548,361	598,024
Bank of Montreal Loan (3.3900%), repayable in monthly payments of \$2,787.47, secured by a general security agreement, due March 2022.	265,276	289,290
Bank of Montreal Loan (2.9400%), repayable in monthly payments of \$2,717.53, secured by a general security agreement, due March 2021.	263,952	288,415
Municipality of Mississippi Mills promissory note, with no fixed terms of repayment, the term and the interest rate to be renegotiated annually between the Board of Directors and corporate shareholder. Interest accrued for 2020 was at a rate of 5.0000% (2019 5.0000%).	2,388,653	2,388,653
Municipality of Mississippi Mills, right of use building lease, (3.5000%), repayable in blended annual payments of \$36,000.00, secured by lease agreement over right of use building, due September 2023.	---	133,388
Right of use building lease, (3.5000%), repayable in blended annual payments of \$20,528.00, secured by lease agreement over right of use building, due September 2025.	88,050	---
	18,758,314	19,441,946
Less: current portion of long term borrowing	1,425,434	1,221,654
	17,332,880	18,220,292

Principal payments fall due as follows:

	\$
2021	1,425,434
2022	856,255
2023	644,722
2024	675,060
2025	702,271
2026 and thereafter	14,454,572
	18,758,314

Interest on promissory note is calculated annually and payable annually to the shareholders.

Mississippi River Power Corporation

Notes to the Financial Statements

December 31, 2020

7. Payments in Lieu of Corporate Income Taxes

Statutory Canadian Federal and Provincial tax rates for the current year comprise 15.00% (2019 15.0%) for Federal corporate tax and 11.50% (2019 11.5%) for corporate tax in Ontario. The PILs expense varies from amounts which would be computed by applying the Corporation's combined statutory income tax rate as follows:

	2020	2019
	\$	\$
Income Before Provision for PILs	699,047	749,286
Statutory Canadian provincial tax rate (blended)	26.50%	26.50%
Provision for PILs at statutory rate	185,247	198,561
Decrease in Income Tax Resulting From:		
Small business deduction	(71,500)	(70,000)
Capital cost allowance in excess of amortization	1,026	366
Gain on disposal of assets per financial statements	---	(1,590)
Charitable donations from Schedule 2	---	(8,102)
Total Provision	114,773	119,235
Effective Tax Rate	15.50%	15.91%

The change in the deferred tax liability is as follows:

	2020	2019
	\$	\$
Opening Balance, January 1	474,000	475,000
Recognized in Statement of Comprehensive Income	(2,000)	(1,000)
Closing Balance, December 31	472,000	474,000

Deferred tax liabilities are attributable to property, plant and equipment.

The Corporation has losses for tax purposes to carry forward against future income in the amount of \$Nil (2019 \$Nil).

8. Gross Revenue Charge

The Corporation is liable to pay a charge based on their gross generation of kilowatts hours to the Ontario Electricity Financial Corporation. The Corporation has applied with the Ministry of Natural Resources for a deduction under the Electricity Act 1998 to waive this charge for 10 years. In 2016, the application was approved and the charge was waived effective May 9, 2010 for a ten year period ending May 9, 2020. Consequently the December 31st, 2020 financial statements show a liability of \$15,961.

Mississippi River Power Corporation

Notes to the Financial Statements

December 31, 2020

9. Related Party Balances on Transactions

The Ultimate Parent

The common shares of Mississippi River Power Corporation are owned by the Municipality of Mississippi Mills which constitutes local government. Consequently, the Corporation is exempt from some of the general disclosure requirements of IAS 24 with relation to transactions with government-related parties, and has applied the government-related disclosure requirements.

Transactions with Related Parties

The following summarizes the Corporation's related party transactions for the year. These transactions are in the normal course of operations and are measured at the exchange value (the amount of consideration established and agreed to by the related parties), which approximates the arm's length equivalent for sales of product or provision of service.

During the year, the Corporation paid \$119,433 (2019 \$119,433) of interest on long term and short term debts and \$60,000 (2019 \$36,000) of rent to its shareholder, the Municipality of Mississippi Mills. The Corporation owes its shareholder, the Municipality of Mississippi Mills, \$2,733,086 (2019 \$2,924,519) at the year end.

10. Commitments

The Corporation leases Metcalfe Geo Heritage Park from the Municipality of Mississippi Mills under the terms of an operating lease at an annual cost of \$1.00. The lease has a term of 20 years with an expiration date of December 31, 2033, with an option to renew for one further period of 20 years, upon the same terms.

11. Contingent Liabilities

The nature of the Corporation's activities is such that there may be litigation pending or in prospect at any time. With respect to claims as at December 31, 2020, management maintains that the Corporation has valid defences and appropriate insurance coverage in place. In the event any claims are successful, management believes that such claims are not expected to have a material effect on the Corporation's financial position.

12. Risk Management

In the normal course of operations, the Corporation is exposed to a variety of financial risks which are actively managed by the Corporation.

The Corporation's financial instruments consist of cash, accounts receivable and accounts payable and accrued liabilities. The fair values of cash, and accounts payable and accrued liabilities approximate their carrying values because of their expected short term maturity and treatment on normal trade terms.

Mississippi River Power Corporation

Notes to the Financial Statements

December 31, 2020

12. Risk Management / continued

The Corporation's exposure to and management of risk has not changed materially from December 31, 2019.

Credit Risk

Credit risk arises from the possibility that the entities to which the Corporation provides services may experience difficulty and be unable to fulfill their obligations. The Corporation is exposed to financial risk that arises from the credit quality of the entities to which it provides services. The Corporation has recorded receivables as disclosed in Note 3. While there is concentration of risk due to the fact that the receivable amounts are due from two parties, both parties have indicated their responsibility for the amounts and as such the recorded allowance as per note 3 is believe to be adequate.

Interest Rate Risk

Interest rate risk arises from the possibility that the value of, or cash flows related to, a financial instrument will fluctuate as a result of changes in market interest rates. The Corporation is exposed to financial risk that arises from the interest rate differentials between the market interest rate and the rates on its cash and cash equivalents and operating loan. Changes in variable interest rates could cause unanticipated fluctuations in the Corporation's operating results.

Liquidity Risk

Liquidity risk is the risk that the Corporation will not be able to meet its obligations as they fall due. The Corporation requires working capital to meet day-to-day operating activities. Management expects that the Corporation's cash flows from operating activities will be sufficient to meet these requirements.

13. Capital Management

The Corporation considers its capital to be its capital stock and retained earnings. The Corporation's main objectives when managing capital are to: i) ensure sufficient liquidity to maintain and improve its electricity generating system, support its financial obligations and execute its operating and strategic plans, ii) minimize the cost of capital while taking into consideration current and future industry, market and economic risks and conditions, and iii) provide an adequate return to its shareholders.

The Corporation relies on its cash flow from operations to fund its dividend distributions to its shareholders.

14. Budget Figures

Mississippi River Power Corporation reviews its operating and capital budgets each year. The approved operating budget for 2020 is included in the budget figures presented in the Statement of Comprehensive Income but they are not subject to audit.

Mississippi River Power Corporation

Notes to the Financial Statements

December 31, 2020

15. Compensation of Key Management Personnel

The remuneration of directors and other members of key management personnel during the year was as follows:

	2020	2019
	\$	\$
Management and Director Remuneration	159,588	148,064
Other Long Term Benefits	15,178	13,807
	174,766	161,871

16. Approval of the Financial Statements

The financial statements were approved by the Board of Directors and authorized for issue on March 30, 2021.

17. Pension Contributions

The Corporation makes contributions to the Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer plan, on behalf of all permanent members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. Employers and employees contribute to the plan. Since any surpluses or deficits are a joint responsibility of all Ontario municipalities and their employees, the Corporation does not recognize any share of the OMERS pension surplus or deficit in these financial statements.

The amount contributed to OMERS was \$54,254 (2018 \$51,248) for current services and is included as an expenditure on the Statement of Operations classified under the appropriate functional expenditure. Contributions by employees were a similar amount.



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June 1, 2021

Mayor and Members of Council of the
Municipality of Mississippi Mills
3131 Old Perth Road, Box 400
Almonte, ON K0A 1A0

Dear Mayor and Members of Council:

Re: Audit Findings Report for the Year Ended December 31, 2020

We are pleased to submit this Report on the results of our audit of the consolidated financial statements of the Municipality of Mississippi Mills and its related entities ("the Municipality") for the year ended December 31, 2020. This Report summarizes the scope of our audit, our findings to date and reviews certain other matters that we believe to be of interest to you.

As agreed in our engagement letter dated October 14, 2016, we have performed audits of the following, in accordance with Canadian generally accepted auditing standards ("GAAS"):

- consolidated financial statements of the Municipality for the year ended December 31, 2020;
- financial statements of the Municipality of Mississippi Mills Trust Funds for the year ended December 31, 2020;
- financial statements of the Municipality of Mississippi Mills Public Library Board for the year ended December 31, 2020.

Our audits were conducted in accordance with the audit planning letter provided to Mayor Christa Lowry and Members of Council dated October 5, 2020.

This Report is intended solely for the information and use of the Mayor and Members of Council, management and others within the Municipality and is not intended to be, and should not be, used by anyone other than these specified parties. Accordingly, we disclaim any responsibility to any other party who may rely on it.

We would like to express our appreciation for the cooperation we received from management and the employees of the Municipality with whom we worked to discharge our responsibilities.

We look forward to discussing this Report summarizing the outcome of our audits with you and answering any questions you may have.

Yours truly,

A handwritten signature in black ink, appearing to read "Allan".

Allan and Partners LLP
Chartered Professional Accountants
Licensed Public Accountants

Table of Contents

Our Client Service Commitment to the Municipality of Mississippi Mills.....	3
Audit Status	3
Auditor's Responsibilities	3
Independence	4
Materiality	4
Audit Risks and Results	4 - 6
Comments on Accounting Practices	6 - 7
Accounting Policies	6
Significant Accounting Estimates.....	6
Significant Financial Statement Disclosures	7
Uncorrected Misstatements	7
Internal Control	7
Written Representations	8
Other Reportable Matters	8 - 9
Communication Requirements	9
Appendices	
Independence Letter	
Management Letter	
Management Representation Letter	

Our Client Service Commitment to the Municipality of Mississippi Mills

Allan and Partners LLP was established in 1979 and has continually provided a high level of service to our clients. Our practice is a service oriented accounting firm with a highly trained professional staff and clerical support team. Our client base is varied, ranging from municipalities, not-for-profit organizations, health units, proprietorships, partnerships, corporations, and charitable organizations, as well as individuals.

For over 30 years, the practice has been built on traditions of integrity, commitment and knowledge.

Professional services offered by the firm are diverse, ranging from standard audit and accounting services, strategic consulting, mergers and acquisitions, personal tax and financial planning.

Our vision is to be the best professional services firm for our clients and the communities in which we work. We accomplish this vision through:

- commitment to communication between the client and audit personnel
- commitment to professional development for all personnel
- multiple levels of review of the work completed by audit personnel assigned to the engagement
- objectivity
- fair and transparent fees
- development of the audit process which includes:
 - planning and identifying risk
 - developing audit strategy based on risk assessment
 - implementing the audit strategy

Audit Status

We have completed the audit of the consolidated financial statements, with the exception of the following items:

1. Receipt of signed management representation letter;
2. Receipt of letter(s) from your external legal counsel regarding any litigation or claims;
3. Completing our discussions with the Mayor and Members of Council; and
4. Obtaining evidence of Council's approval of the consolidated financial statements.

We will be in a position to render our audit opinion on the consolidated financial statements of the Municipality following approval of the consolidated financial statements by Council and the completion of the above mentioned outstanding items.

Auditor's Responsibilities

In accordance with Canadian generally accepted auditing standards, our audit is designed to enable us to express an opinion on the fairness of the presentation of the Municipality's annual consolidated financial statements prepared in accordance with Canadian public sector accounting standards ("PSAS").

No restrictions have been placed on the scope of our audit. In performing the audit, we were given full and complete access to the accounting records, supporting documentation and other information requested.

We intend to issue an unqualified auditor's report on the consolidated financial statements of the Municipality for the year ended December 31, 2020 once the outstanding items referred to above are completed satisfactorily and the consolidated financial statements are approved by Council.

Independence

We communicate, at least annually, the following to Council or those charged with governance:

- all relationships between Allan and Partners LLP and our associated entities and the Municipality and its affiliates or persons in financial reporting oversight roles at the Municipality that may reasonably be thought to bear on our independence;
- the potential effects of those relationships on independence; and
- affirm, in writing, that we are independent in compliance with the Rules of Professional Conduct of the Chartered Professional Accountants of Ontario.

We confirm our independence to Council for the year ended December 31, 2020 in the appendices.

Materiality

At the conclusion of the audit, we formulate our opinion on the consolidated financial statements of the Municipality as to their fair presentation, in all material respects, in accordance with Canadian public sector accounting standards.

Our estimation of materiality involves professional judgment and necessarily takes into account qualitative as well as quantitative considerations.

As stated in our audit planning letter, we performed our audit to a materiality level of \$200,000. This is approximately 1% of budgeted revenues which is consistent with prior years.

Audit Risks and Results

Our audit planning letter identified certain significant risks and other areas of focus. There have been no changes to these risks and other areas of focus nor have any additional risks or areas of focus been identified since our previous communication. The results of our audit work on these risks and other areas of focus are set out below:

Significant Risks	Our Audit Response	Our Conclusion
<i>Revenue recognition and completeness</i>	<i>Performed analytical procedures Recalculated tax revenue using approved tax rates (provided in municipal by-laws) and assessments (produced by MPAC) Compared grants received to grants earned with reference to the related expenses to ascertain that appropriate amount of revenue recognized Tested other revenues, as/where applicable Reviewed cut-off procedures</i>	<i>Revenue included in the consolidated financial statements is properly recorded for the year ended December 31, 2020.</i>
<i>Management override of controls</i>	<i>Inquired of management Reviewed/tested journal entries Reviewed related-party transactions and management estimates</i>	<i>Results were satisfactory.</i>

Other Areas of Focus	Our Audit Response	Our Conclusion
<i>Tangible capital assets</i>	<p><i>Tested additions and disposals</i></p> <p><i>Reviewed amortization policy and calculations</i></p> <p><i>Reviewed construction in progress to ensure amounts were properly transferred to correct capital asset classes and amortization expense commenced on a timely basis</i></p> <p><i>Discussed any impairment with management</i></p>	<i>Tangible capital assets recorded are properly reported as at December 31, 2020.</i>
<i>Employee future benefits liability</i>	<p><i>Obtained actuarial valuation/report and reviewed assumptions used by actuary</i></p> <p><i>Communicated with actuary regarding auditor reliance on actuarial valuation/report</i></p> <p><i>Reviewed note disclosure</i></p>	<i>Employee future benefits are reasonable as at December 31, 2020 and are properly disclosed in the consolidated financial statements.</i>
<i>Accounts payable, accrued liabilities, expenses</i>	<p><i>Performed analytical procedures</i></p> <p><i>Performed tests of controls</i></p> <p><i>Selected a sample of expenses and vouched to supporting documentation</i></p> <p><i>Performed a search for unrecorded liabilities at year-end</i></p> <p><i>Examined significant accrued liabilities and tested supporting assumptions</i></p> <p><i>Reviewed the outcome of prior year estimates and accruals</i></p>	<i>Accounts payable, accrued liabilities and expenses are properly accounted for and reported in the consolidated financial statements as at and for the year ended December 31, 2020.</i>
<i>Landfill liability</i>	<p><i>Obtained report and reviewed assumptions used by Municipality to determine the landfill liability</i></p> <p><i>Reviewed note disclosure</i></p>	<i>Landfill liability is reasonable as at December 31, 2020 and is properly disclosed in the consolidated financial statements.</i>
<i>Contaminated sites liability</i>	<i>Reviewed completeness of management's analysis of potentially contaminated sites</i>	<i>Contaminated sites liability is reasonable as at December 31, 2020.</i>
<i>Accounts/taxes receivable</i>	<p><i>Performed analytical procedures</i></p> <p><i>Performed tests of controls</i></p> <p><i>Confirmed a sample of receivable balances</i></p> <p><i>Reviewed aging reports</i></p> <p><i>Examined payments received subsequent to year-end</i></p>	<i>Accounts/taxes receivable are properly accounted for and reported in the consolidated financial statements as at December 31, 2020.</i>
<i>Contingencies</i>	<p><i>Sent legal inquiry letter(s) to Municipality's solicitor(s)</i></p> <p><i>Reviewed Council and Committee meeting minutes</i></p>	<i>Disclosures of contingencies are complete and accurate for the year ended December 31, 2020.</i>

Other Areas of Focus	Our Audit Response	Our Conclusion
<i>Estimates</i>	<i>Tested supporting assumptions for estimates Reviewed outcome of prior year estimates and accruals</i>	<i>Management estimates were determined to be reasonable and properly supported for the year ended December 31, 2020.</i>
<i>Payroll</i>	<i>Performed analytical procedures Performed tests of controls Reconciled salaries/wages general ledger accounts to T4 Summary (variance was immaterial)</i>	<i>Payroll expense is properly determined for the year ended December 31, 2020.</i>
<i>Obligatory reserve funds</i>	<i>Tested revenue recognized to ensure in accordance with the Municipality's accounting policies and Canadian public sector accounting standards</i>	<i>Obligatory reserve funds are properly determined for the year ended December 31, 2020.</i>

We are satisfied that our audit work has appropriately dealt with these risks and other areas of focus.

Comments on Accounting Practices

Accounting Policies

The significant accounting policies used by the Municipality are disclosed in Note 2 to the consolidated financial statements.

With respect to the significant accounting policies used by the Municipality:

- There have been no significant changes in the accounting policies.
- There has been no significant application of new accounting pronouncements.
- We did not identify any alternative accounting policies that would have been more appropriate in the circumstances.
- We did not identify any significant accounting policies in controversial or emerging areas.

Significant Accounting Estimates

Accounting estimates are an integral part of the consolidated financial statements prepared by management. These estimates are based on management's knowledge and experience about past and current events, assumptions about future events and interpretations of the financial reporting standards.

The following significant estimates/judgments are contained in the consolidated financial statements:

- Employee Future Benefits liability;
- Landfill Closure and Post-Closure liability;
- Contaminated sites liability;
- Accrued liabilities;
- Deferred revenue;
- Allowance for doubtful accounts/taxes;
- Book value of tangible capital assets

During the course of the audit, we did not identify instances of management bias in the development of estimates.

Based on audit work performed, we are satisfied with the estimates made by management.

Significant Financial Statement Disclosures

We did not identify any financial statement disclosures that are particularly significant, sensitive or require significant judgments, that we believe should be specifically drawn to your attention.

Uncorrected Misstatements

We accumulated uncorrected misstatements that we identified during our audit and communicated them to management. In accordance with Canadian generally accepted auditing standards, we requested that management correct these misstatements. All uncorrected misstatements for the current period have been corrected with the exception.

#	Nature of Uncorrected Misstatement	Effect on the Consolidated Financial Statements	Management's Reason for Not Correcting
1	No unadjusted errors		
2			

Internal Control

A deficiency in internal control exists when a risk is not treated by a control or when a control is designed, implemented or operated in such a way that it is unable to prevent, or detect and correct, misstatements in the consolidated financial statements on a timely basis, or when a control necessary to prevent, or detect and correct, misstatements in the consolidated financial statements on a timely basis is missing.

A significant deficiency in internal control is defined as a deficiency or combination of deficiencies in internal control that, in the auditor's professional judgment, is of sufficient importance to merit the attention of those charged with governance.

To identify and assess the risks of material misstatement in the consolidated financial statements, we are required to obtain an understanding of internal control relevant to the audit. This understanding is used for the limited purpose of designing appropriate audit procedures. It is not used for the purpose of expressing an opinion on the effectiveness of internal control and, as a result, we do not express any such opinion. The limited purpose also means that there can be no assurance that all significant deficiencies in internal control, or any other control deficiencies, will be identified during our audit.

During the course of the audit, we examined the accounting procedures and internal controls employed by the Municipality. For the audit of the Municipality's consolidated financial statements for the year ended December 31, 2020, we tested and relied upon internal controls in the following areas:

- general computer controls;
- revenues;
- payroll; and
- expenditures.

We did not identify any control deficiencies that, in our judgment, would be considered significant deficiencies.

Minor internal control issues identified have been reviewed with management. A management letter is attached to this report (see Appendix).

Written Representations

In a separate communication (attached as an Appendix), we have requested a number of written representations from management in respect to their responsibility for the preparation of the consolidated financial statements in accordance with Canadian public sector accounting standards. We will require the management representation letter to be signed and returned to us prior to the issuance of our Auditor's Report.

Other Reportable Matters

The following summarizes various other reportable matters to be communicated to Council in accordance with Canadian generally accepted auditing standards:

Matter	Comment
Audit strategy and scope	Refer to our engagement letter dated October 14, 2016 and our audit planning letter dated October 5, 2020.
Changes to the audit plan	<p>The audit was conducted in accordance with our audit plan which was previously communicated to Mayor and Council.</p> <p>We confirm that there have been no amendments to the audit scope and approach communicated in the audit plan.</p>
Significant difficulties encountered in performing the audit	<p>We did not encounter any significant difficulties while performing the audit.</p> <p>There were no significant delays in receiving information from management required for the audit nor was there an unnecessarily brief timetable in which to complete the audit.</p>
Related party transactions	<p>Related party transactions or balances have been properly disclosed in the consolidated financial statements.</p> <p>We have not identified any related party transactions that were not in the normal course of operations and that involved significant judgments by management concerning measurement or disclosure.</p>
Fraud and illegal acts	Based on the procedures we performed as required by Canadian Auditing Standards ("CAS") 240, <i>The Auditor's Responsibilities Relating to Fraud in an Audit of Financial Statements</i> , we are not aware of any illegal acts or fraudulent events with respect to the Municipality during the year.
Disagreements with management	During the course of our audit, there were no disagreements with management about matters that individually or in the aggregate could be significant to the consolidated financial statements.
Consultation with other accountants	Management has informed us that the Municipality has not consulted with other accountants about auditing or accounting matters.
Legal and regulatory compliance	<p>Management is responsible for ensuring that the Municipality's operations are conducted in accordance with the laws and regulations applicable to the Municipality. The responsibility for preventing and detecting non-compliance rests with management.</p> <p>Our limited procedures did not identify any areas of material non-compliance with laws and regulations by the Municipality.</p>

Matter	Comment
Subsequent events	Management is responsible for assessing subsequent events up to the date of the release of the consolidated financial statements. At the time of finalizing this Report, we are not aware of any significant subsequent events.
Going concern	No material uncertainties related to events and conditions that may cast significant doubt on the Municipality's ability to continue as a going concern were noted.

Communication Requirements

We believe our audit planning letter, year-end audit findings report and various other communications we have prepared and provided to Council as part of our audit, meet our communication requirements under Canadian generally accepted auditing standards.

We encourage Council to review the contents of this Report. We would be pleased to answer any questions Council may have about these or any other related matters.



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June 1, 2021

Mayor Christa Lowry and Members of Council of the
Municipality of Mississippi Mills
3131 Old Perth Road, Box 400
Almonte, ON K0A 1A0

Dear Mayor Lowry and Members of Council:

We have been engaged to audit the consolidated financial statements of the Municipality of Mississippi Mills and its related entities ("the Municipality") for the year ended December 31, 2020.

The purpose of this letter is to communicate with you regarding all relationships between the Municipality and ourselves that, in our professional judgment, may reasonably be thought to bear on our independence.

We have prepared the following comments to facilitate our discussion with you regarding independence matters arising since June 16, 2020, the date of our last letter.

We hereby confirm that we:

- have complied with the requirements regarding independence in the Rules of Professional Conduct of the Chartered Professional Accountants of Ontario and
- have disclosed all relationships and other matters between the firm and the entity that in our opinion may reasonably be thought to bear on independence.

We are not aware of any relationships between the Municipality and us that, in our professional judgment, may reasonably be thought to bear on our independence, that have occurred from June 16, 2020 to June 1, 2021.

This letter is intended solely for the use of those to whom it is addressed and others within the entity and should not be used for any other purposes.

Yours truly,

A handwritten signature in black ink, appearing to read "Allan".

Allan and Partners LLP
Chartered Professional Accountants
Licensed Public Accountants

May 17, 2021

Mayor Christa Lowry
The Corporation of the Municipality of Mississippi Mills
3131 Old Perth Road, R.R. #2
P O Box 400
Almonte, ON K0A 1A0

Dear Ms. Lowry:

We would like to thank Rhonda Whitmarsh, Treasurer and the employees of the accounting and administration departments of the Municipality for their assistance during the audit of the Municipality's December 31st, 2020 year end consolidated financial statements.

In planning and performing our audit of the financial statements, we obtained an understanding of internal control over financial reporting relevant to the Municipality's preparation and fair presentation of the financial statement in order to design audit procedures that are appropriate in the circumstances for the purpose of expressing an opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the internal controls over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Municipality's internal controls over financial reporting.

Our consideration of internal controls over financial reporting was for the limited purpose described above and was not designed to identify all control deficiencies that might be significant deficiencies and therefore, there can be no assurance that all significant deficiencies and other control deficiencies have been identified. As a result, any matters reported below are limited to those deficiencies in internal controls that we identified during the audit.

Our awareness of control deficiencies varies with each audit and is influenced by the nature, timing and extent of audit procedures performed as well as other factors.

Internal control may be broadly defined as processes, which have been designed to ensure the orderly and efficient conduct of an entity's business including the discharge of statutory responsibilities, for example safeguarding of assets, prevention and detection of fraud and error, the reliability of accounting records and timely preparation of financial information.

Deficiencies in controls arise when the design of the control is not sufficient to prevent or detect misstatements on a timely basis.

Deficiencies in operations arise when the designed control does not operate as designed or when the person performing the control does not possess the necessary authority or competency to perform the control effectively.

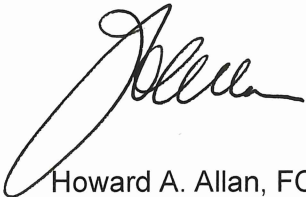
Significant control deficiencies could be identified during the course of the audit engagement. If it is our professional judgement that significant deficiencies exist that merit the attention of those charged with governance, we would address this as part of our year end management letter.

During the course of the audit, we did not observe any significant internal control deficiencies.

Comments regarding general matters arising are disclosed below.

It is our pleasure to be of service to the Municipality in connection with the 2020 audited financial statements.

Yours truly,



Howard A. Allan, FCPA, FCA



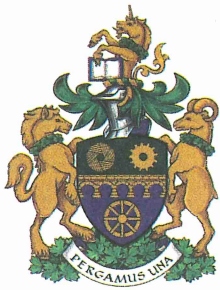
Carole Fuller, CPA, CGA

CF/dkp

cc: Rhonda Whitmarsh, Treasurer
Ken Kelly, CAO

**Municipality of Mississippi Mills
2020 Management Comments Work Chart**

<p>Building Permit and Development Charge Reconciliation</p> <p>With the change in procedure to allow the deferral of the collection of development charges until construction begins, we noted a gap in the continuity of the permits.</p> <p>The Treasurer, undertook to reconcile the continuity of the permit numbers and determined one development charge had not been collected.</p>	<p>We would recommend a process be implemented to follow up the collection of deferred development charges and that the year end reconciliation review the continuity for permit numbers</p>
<p>Comments from Previous Audits</p>	<p>Status at December 31, 2020</p>
<p>Electronic Payments</p> <p>Concern regarding one employee having access to the entire electronic payment system.</p>	<p>We understand that work has been done to identify potential solutions for this issue. The resolution may require changes to the financial reporting system that will require upgrades in the software.</p>
<p>Update of the Records Retention Bylaw Re: Electronic Storage</p> <p>We suggested a review of the Municipality's records retention bylaw should consider various issues regarding electronically filing permanent records.</p>	<p>We note the Municipality has begun to transfer funds to reserves, which are earmarked for the purchase of an electronic filing software program. Additionally, we understand staff is currently working on a record management project.</p>



CORPORATION OF THE MUNICIPALITY OF MISSISSIPPI MILLS

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June 1, 2021

Allan and Partners LLP
Chartered Professional Accountants
22 Wilson Street West
Perth, ON K7H 2M9

Dear Sir/Madam:

This representation letter is provided in connection with your audit of the consolidated financial statements of the Municipality of Mississippi Mills and its related entities ("the Municipality") for the year ended December 31, 2020, for the purpose of expressing an opinion as to whether the consolidated financial statements are presented fairly, in all material respects, in accordance with Canadian public sector accounting standards ("PSAS").

Certain representations in this letter are described as being limited to matters that are material. An item is considered material, regardless of its monetary value, if it is probable that its omission from or misstatement in the consolidated financial statements would influence the decision of a reasonable person relying on the consolidated financial statements.

We confirm that, to the best of our knowledge and belief, having made such inquiries as we considered necessary for the purpose of appropriately informing ourselves as of June 1, 2021, the following representations made to you during your audit:

Consolidated Financial Statements

1. We have fulfilled our responsibilities as set out in the terms of the audit engagement letter dated October 14, 2016 for the preparation of the consolidated financial statements in accordance with PSAS. In particular, the consolidated financial statements are fairly presented, in all material respects, and present the financial position of the Municipality as at December 31, 2020, and its results of operations, changes in net debt and its cash flows for the year then ended in accordance with PSAS.
2. We have provided you with:
 - a. Access to all information of which we are aware that is relevant to the preparation of the consolidated financial statements, such as accounting records, supporting data and other relevant documentation;
 - b. Minutes of the meetings of Council and Committees or summaries of actions taken for which minutes have not yet been prepared;
 - c. Additional information that you have requested from us for the purpose of the audit; and
 - d. Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.

3. There are no material transactions that have not been properly recorded in the accounting records underlying the consolidated financial statements.
4. We believe the effects of uncorrected misstatements are immaterial, individually and in aggregate, to the consolidated financial statements as a whole. A list of the uncorrected misstatements is attached to this letter.
5. We have disclosed to you any change in the Municipality's internal control over financial reporting that occurred during the current year that has materially affected, or is reasonably likely to materially affect, the Municipality's internal control over financial reporting.

Fraud and Non-Compliance

6. We acknowledge our responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud or error. We have communicated to you any deficiencies in the design and implementation or the maintenance of internal control over financial reporting of which management is aware.
7. We have disclosed to you the results of our assessment of the risk that the consolidated financial statements may be materially misstated as a result of fraud or error.
8. We have disclosed to you all information in relation to fraud or suspected fraud that we are aware of and that affects the entity and involves:
 - a. Management;
 - b. Employees who have significant roles in internal control; or
 - c. Others where the fraud could have a material effect on the consolidated financial statements.
9. We have disclosed to you all information in relation to allegations of fraud or suspected fraud affecting the Municipality's consolidated financial statements and all knowledge of concerns or allegations of potential errors in the selection of accounting policies or the recording of transactions affecting the Municipality that have been communicated by employees, former employees, analysts, regulators or others, whether written or oral.
10. We have disclosed to you all known instances of non-compliance or suspected non-compliance with laws and regulations that should be considered when preparing the consolidated financial statements.
11. We have disclosed to you, and the Municipality has complied with, all aspects of contractual agreements that could have a material effect on the consolidated financial statements in the event of non-compliance, including all covenants, conditions or other requirements of all outstanding debt.
12. We have disclosed to you all communications from:
 - a. Taxation authorities concerning assessments or reassessments that could have a material effect on the consolidated financial statements and
 - b. Regulatory agencies concerning non-compliance with or potential deficiencies in financial reporting requirements. We are unaware of any known or probable instances of non-compliance with the requirements of regulatory or governmental authorities, including their financial reporting requirements.
13. We have disclosed to you all known, actual or possible litigation and claims, whether or not they have been discussed with our lawyers, whose effects should be considered when preparing the consolidated financial statements. As appropriate, these items have been disclosed and accounted for in the consolidated financial statements in accordance with PSAS.

Related Parties

14. We have disclosed to you the identity of the entity's related parties and all the related party relationships and transactions of which we are aware, including guarantees, non-monetary transactions and transactions for no consideration.
15. All related-party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of PSAS.

Estimates

16. We acknowledge our responsibility for determining the accounting estimates required for the preparation of the consolidated financial statements in accordance with PSAS. Those estimates reflect our judgment based on our knowledge and experience of past and current events, and on our assumptions about conditions we expect to exist and courses of action we expect to take. We believe that the significant assumptions and measurement methods used by us in making accounting estimates, including those measured at fair value, are reasonable.

Fair Value Measurements

17. With regard to fair value measurements and disclosures in the consolidated financial statements, we believe that:
 - a. The measurement methods, including the related assumptions, used in determining fair value were appropriate, reasonable and consistently applied in accordance with PSAS.
 - b. The completeness and adequacy of the disclosures related to fair values are in accordance with PSAS.
 - c. No events have occurred subsequent to December 31, 2020 that require adjustment to the fair value measurements and disclosures included in the consolidated financial statements.
 - d. The fair value measurements and disclosures in the consolidated financial statements reflect management's intent and ability to carry out specific courses of action on behalf of the Municipality when relevant to the use of fair value measurements or disclosures.

Work of Management's Experts

18. We agree with the work of management's experts in evaluating the landfill liability, employee future benefits liability and contaminated sites liability, and have adequately considered the competence and capabilities of the experts in determining amounts and disclosures used in the consolidated financial statements and underlying accounting records. We did not give any, nor cause any, instructions to be given to management's experts with respect to values or amounts derived in an attempt to bias their work, and we are not aware of any matters that have impacted the independence or objectivity of the experts.

Accounting Policies

19. All significant accounting policies are disclosed in the consolidated financial statements and are consistent with those used in the previous period.

Title to Assets

20. The Municipality has satisfactory title to and control over all assets, and there are no liens or encumbrances on such assets. We have disclosed to you and in the consolidated financial statements all assets that have been pledged as collateral, where applicable.

Future Plans

21. We have no plans or intentions that may materially affect the carrying value or classification of assets and liabilities reflected in the consolidated financial statements.

Accounts Receivables

22. All amounts receivable by the Municipality were recorded in the books and records.
23. All receivables were free from hypothecation or assignment.

Tangible Capital Assets

24. All charges to tangible capital asset accounts represented the actual cost of additions to tangible capital assets. No significant tangible capital asset additions were charged to repairs and maintenance or other expense accounts.
25. Book values of tangible capital assets sold, destroyed, abandoned or otherwise disposed of have been eliminated from the accounts.
26. Tangible capital assets owned by the Municipality are being amortized on a systematic basis over their estimate useful lives, and the provision for amortization was calculated on a basis consistent with that of the previous date.
27. All lease agreements covering property leased by the Municipality have been disclosed to you and classified as capital or operating, as appropriate.

Liabilities and Contingencies

28. We have disclosed to you all liabilities and contingencies, including those associated with guarantees, whether written or oral, and they are appropriately reflected in the consolidated financial statements.
29. We are unaware of any violations or possible violations of laws or regulations the effects of which should be considered for disclosure in the consolidated financial statements or as the basis of recording a contingent loss.

Deferred Revenue

30. All material amounts of deferred revenue meet the definition of a liability and were appropriately recorded in the books and records.

Employee Future Benefits

31. The employee future benefit costs, assets and obligations have been determined, accounted for and disclosed in accordance with PS 3250 – Retirement Benefits and PS 3255 – Post-employment Benefits, Compensated Absences and Termination Benefits.

Journal Entries

32. We have reviewed, approved and recorded all of your proposed adjustments to our accounting records. This includes journal entries, changes to account coding, classification of certain transactions and preparation of, or changes to, certain accounting records.

Subsequent Events

33. There have been no events between the statement of financial position date and the date of this letter that would require recognition or disclosure in the consolidated financial statements.
34. There have been no events subsequent to the statement of financial position date of the comparative financial statements that would require adjustment or disclosure in the current consolidated financial statements.

Yours truly,

Ken Kelly, Chief Administrative Officer

Rhonda Whitmarsh, CPA, CA, Treasurer

THE CORPORATION OF THE MUNICIPALITY OF MISSISSIPPI MILLS
ZONING BY-LAW AMENDMENT NO. 2021-XXX

DATE: June 1, 2021

TO: Council

FROM: Marc Rivet, MCIP, RPP, Acting Director of Planning

SUBJECT: BACKGROUND REPORT:
ZONING BY-LAW AMENDMENT NO 2021-XXX (Z-07-21)
Lot 68 Registered Plan 27M88
Almonte Ward, Municipality of Mississippi Mills

KNOWN AS: 366 Spring Street

OWNER: Houchaimi Holdings Inc.

PURPOSE AND EFFECT

The purpose and effect of this report is to provide background on the proposed development and required amendments to permit the semi-detached dwelling.

The subject property is located within Phase 5 of the Riverfront Estate Subdivision.

The purpose and effect of the Zoning By-law Amendment application is to change the zoning of the subject property from from Residential First Density (R1-20) Zone to Residential Second Density (R2E-18) Zone to permit a semi-detached dwelling.

DESCRIPTION OF SUBJECT PROPERTY

The subject property has a lot area of approximately 681.38 sq. metres, with 22.87 metres of frontage on Spring Street.

The land uses surrounding the Subject Property include:

- To the north: Detached dwelling;
- To the south: Park;
- To the east: Mississippi River
- To the west: Spring Street (towns and low-rise apartment)

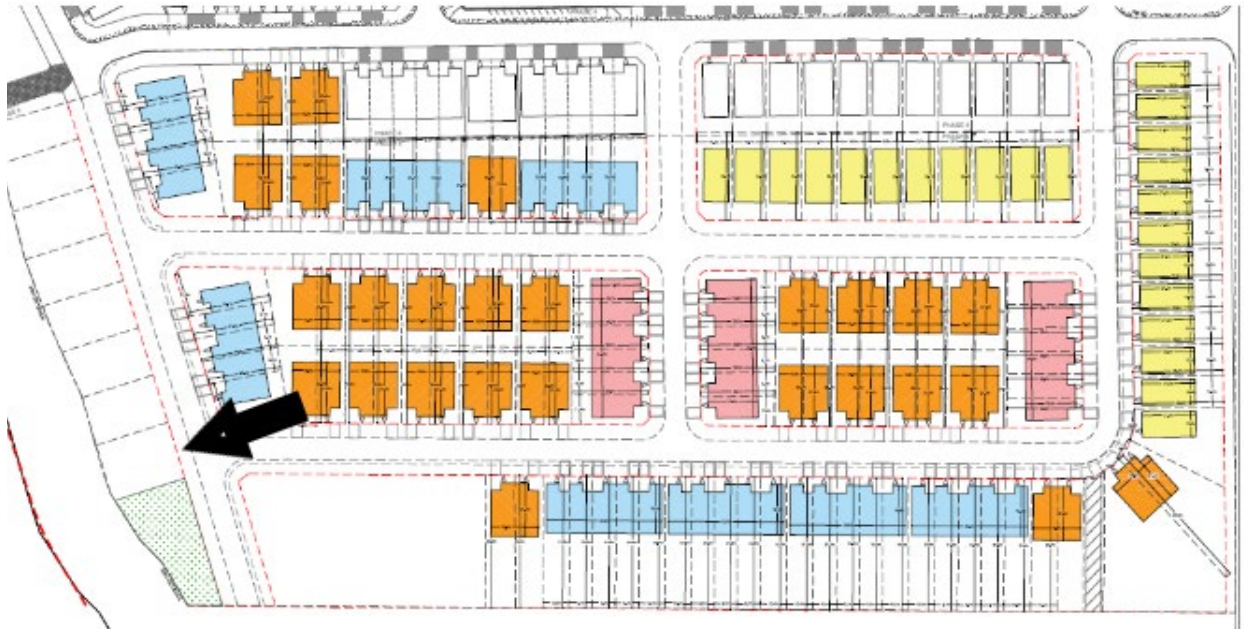


Figure 1: Location Map

DESCRIPTION OF PROPOSED DEVELOPMENT

The development consists of a semi-detached dwelling, consisting of Lot A, with a lot area of 338.92 sq. metres and lot B with a lot area of 342.46 sq. metres for a combined area of 681.38 sq. metres.

In support of the proposed development, the applicant has submitted:

- Site Plan
- Elevation Drawings

Proposed Site Plan and Elevation Drawings have been included in Appendix “A” and “B”, respectively.

SERVICING & INFRASTRUCTURE

The development is to be fully serviced by municipal water and sanitary services. The municipal servicing and infrastructure demands are not anticipated to change as a result of the application.

MUNICIPALITY OF MISSISSIPPI MILLS’ COMMUNITY OFFICIAL PLAN (COP)

As per Schedule ‘A’ of the COP the subject lands are currently designated Residential which permits the proposed residential use.

MUNICIPALITY OF MISSISSIPPI MILLS' ZONING BY-LAW #11-83

The lands are currently zoned as Residential First Density Subzone 20. The current zoning would not allow for the proposed development.

The R1-20 has the following exceptions:

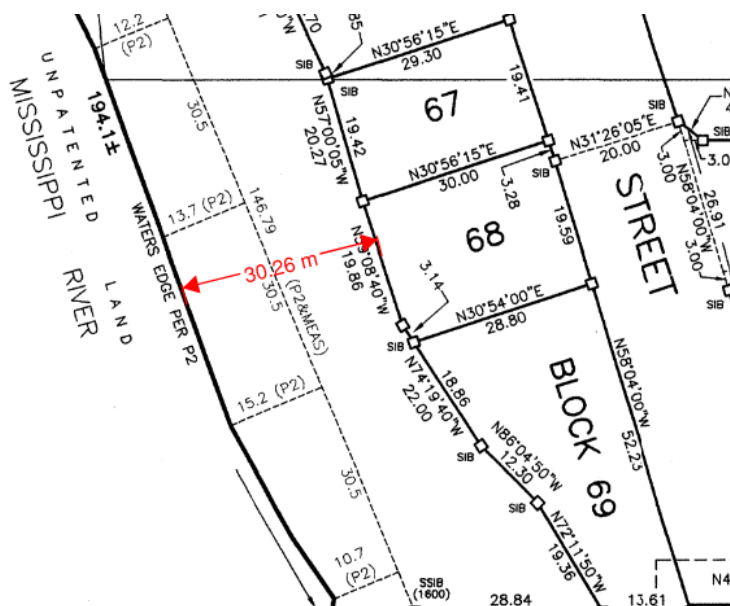
- the minimum front yard setback for the main residential dwelling shall be 3.0 m (9.8 ft) with a garage, detached or attached being no closer than 6.0 m (19.7 ft) from the front lot line;
- the minimum interior side yard setback shall be 1.2 m (3.9 ft);
- the minimum exterior side yard setback shall be 3.0 m (9.8 ft); and
- the maximum lot coverage shall be 40%.

The R2E-18 has the following provisions:

- the maximum lot coverage shall be 55%; and
- single-detached dwellings shall adhere to R1I-31 standards

As such, the Zoning By-Law Amendment proposes to rezone the lands on Schedule C Almonte Ward from Residential First Density (R1-20) Zone" to Residential Second Density (R2E-18) Zone" to permit a semi-detached dwelling with specific zone exceptions. See Appendix "C"

The R1 zone has a minimum rear yard setback of 7.5 m whereas the R2E zone has a minimum rear yard setback of 6.0 metres. The lot is 30 metres from the high-water line.



CIRCULATION COMMENTS:

The application was circulated to municipal staff and the list of prescribed bodies and persons in accordance with the Planning Act.

COMMENTS FROM INTERNAL CIRCULATION

Comments received based on the circulation of this application have been summarized below:

CAO: No comments received.

Clerk: No concerns.

Public Health Official and CBO: No objections.

Building Department: No objections.

Fire Chief: No objections.

Acting Director of Roads and Public Works: No concerns.

Recreation Coordinator: No concerns.

COMMENTS FROM EXTERNAL AGENCIES

Mississippi Valley Conservation Authority (MVCA): ---

Algonquins of Ontario Consultation Office

No comments received.

PUBLIC COMMENTS RECEIVED:

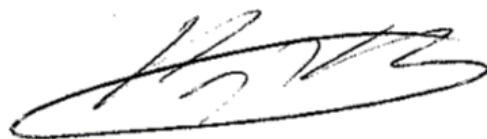
Staff circulated the application in accordance with the provisions of the Planning Act. The Planning Act prescribes that notice be placed on site and mailed to all property owners within 120m of the subject lands.

One comment was received from the public and is included in Appendix "D".

All of which is respectfully submitted,

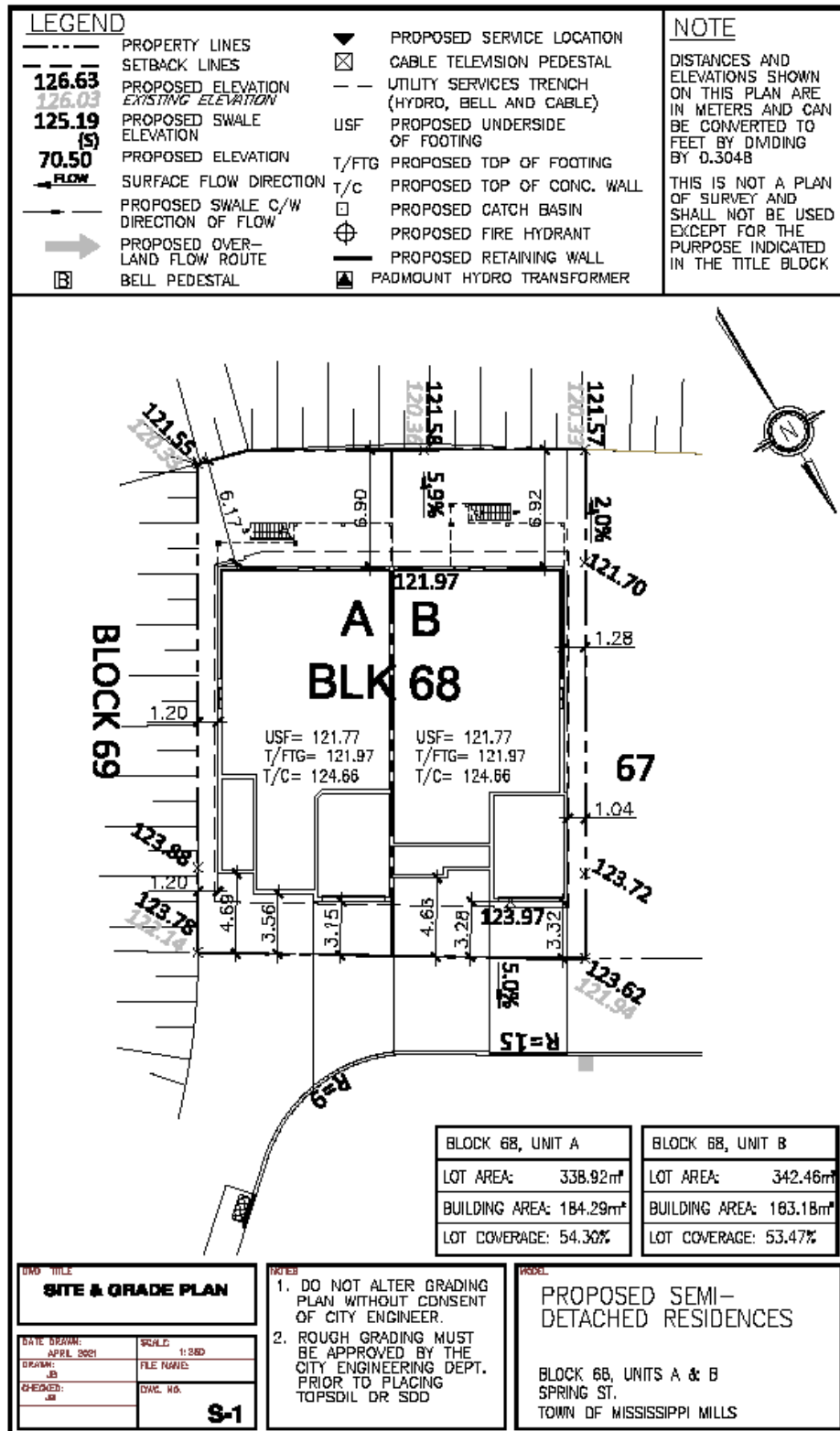


Marc Rivet, MCIP, RPP
Acting Director of Planning



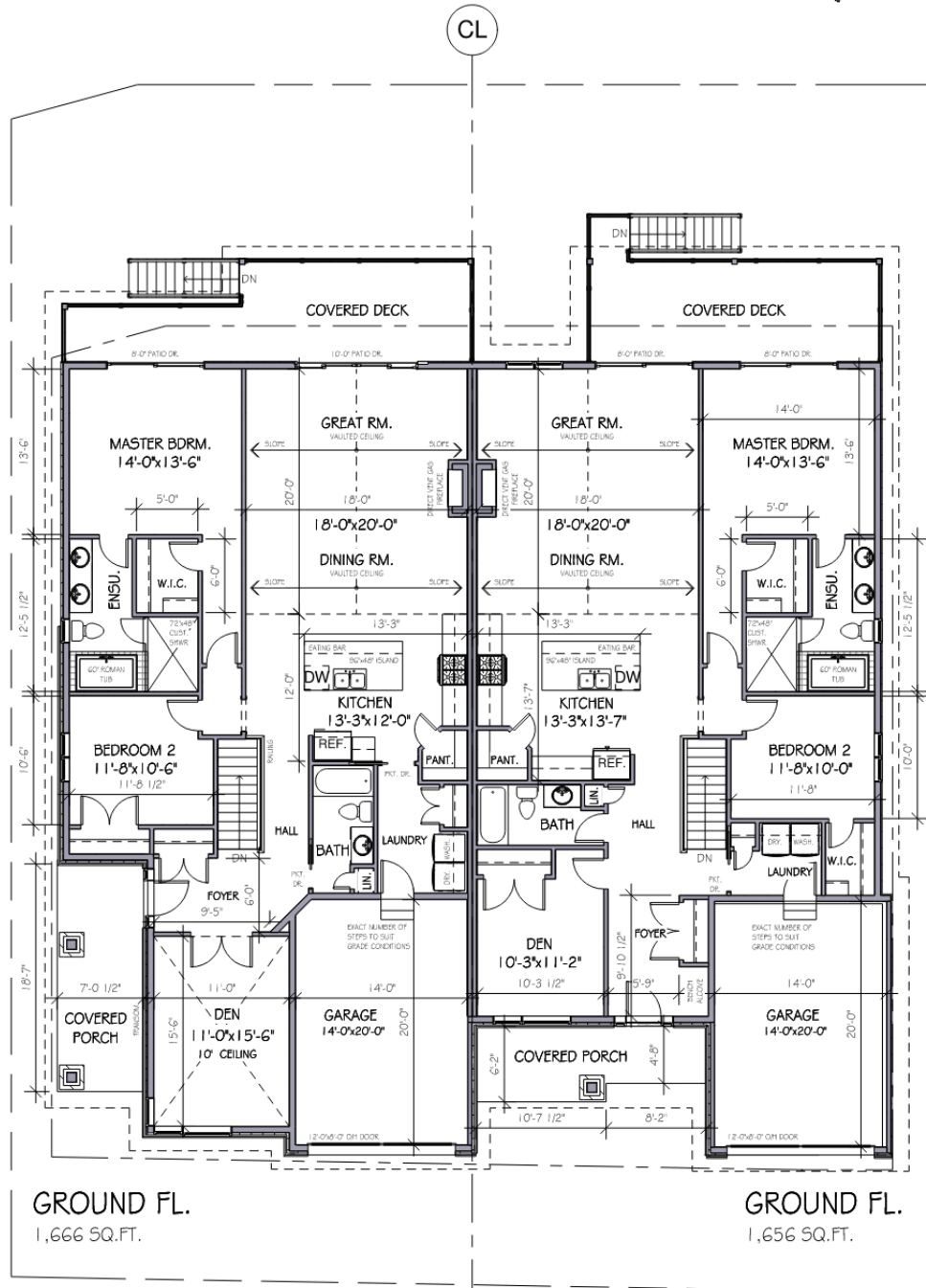
Ken Kelly
Chief Administrative Officer

APPENDIX A – SITE PLAN



APPENDIX B – PROPOSED ELEVATIONS

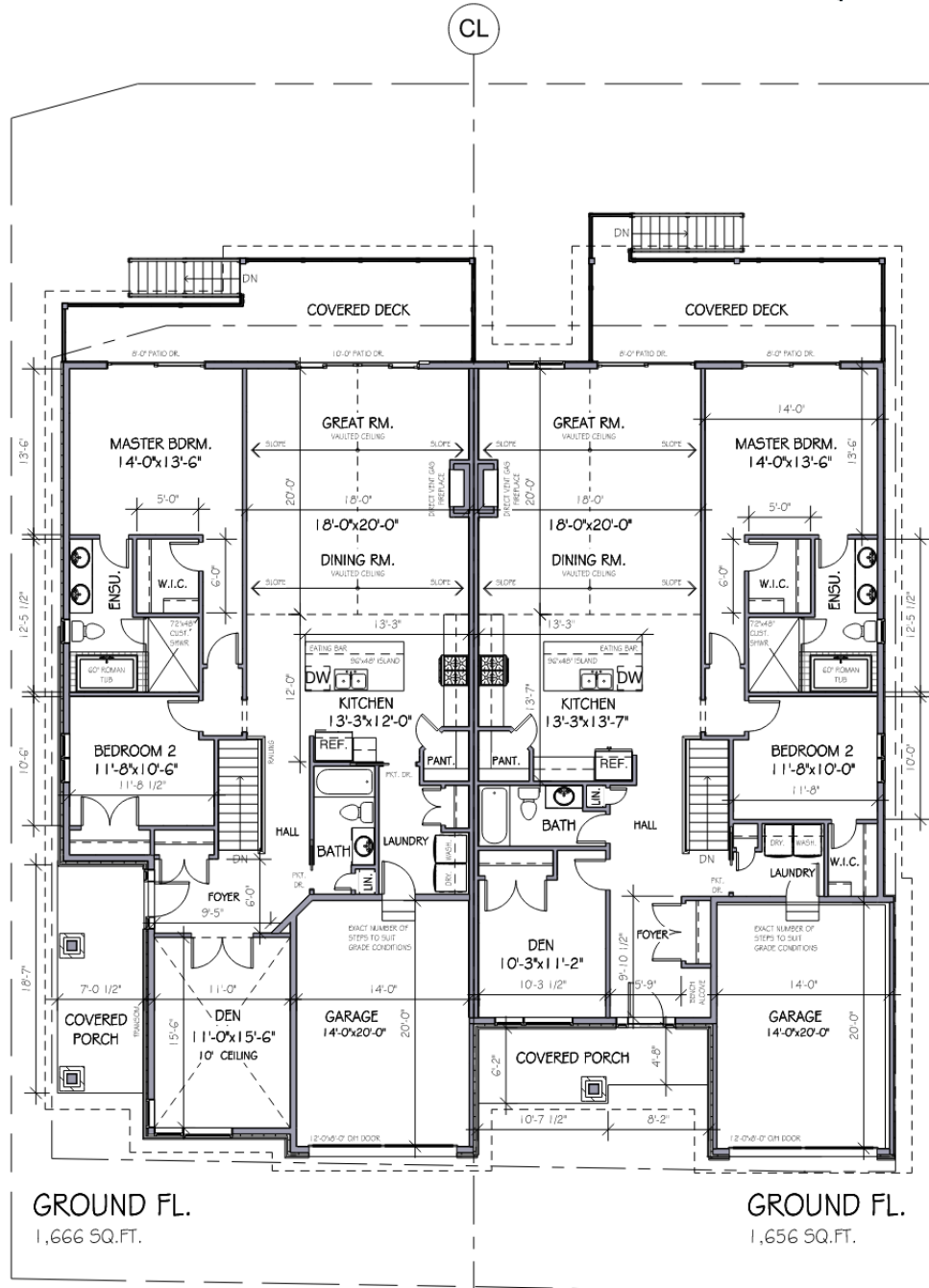
SEMI BUNGALOW- LOT 68 SPRING ST.



APPENDIX B – PROPOSED ELEVATIONS

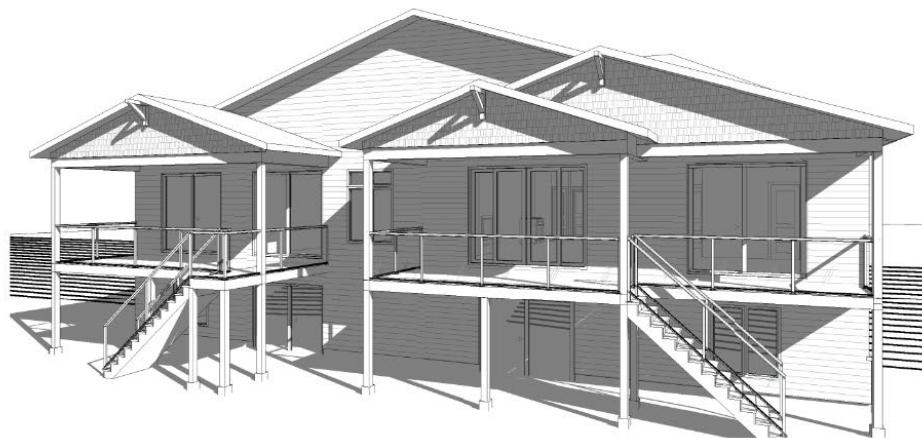
SEMI BUNGALOW- LOT 68 SPRING ST.

Riverfront
estates



APPENDIX B – PROPOSED ELEVATIONS
SEMI BUNGALOW- LOT 68 SPRING ST.

Riverfront
estates



APRIL 6 2021

APPENDIX C – PROPOSED ZONING BY-LAW

EXPLANATORY NOTE

The purpose and effect of the Zoning By-law Amendment application is to rezone the lands on Schedule C Almonte Ward from Residential First Density (R1-20) Zone to Residential Second Density (R2E-18) Zone to permit a semi-detached dwelling with specific zone exceptions.

THE MUNICIPALITY OF MISSISSIPPI MILLS

By-law No. 2021-_____

Being a By-law to Amend Zoning By-law No.11-83

WHEREAS By-law No.11-83 regulates the use of land and the use and erection of buildings and structures within the Municipality of Mississippi Mills;

AND WHEREAS the Council of the Municipality of Mississippi Mills has the authority to pass a by-law under Section 34 of the *Planning Act*;

AND WHEREAS the Council of the Municipality of Mississippi Mills deems it advisable to amend By-law No. 11-83 as hereinafter set forth;

NOW THEREFORE the Council of the Municipality of Mississippi Mills enacts as follows:

1. The lands affected by this By-law are shown on Schedule "A" attached hereto.
2. Schedule C Almonte Ward to By-law No. 11-83 is hereby amended by changing the zoning of Lot 68, Registered Plan 27M88 from Residential First Density (R1-20) Zone to Residential Second Density (R2E-18) Zone.
3. This By-law shall come into full force and effect in accordance with the *Planning Act*, R.S.O. 1990.

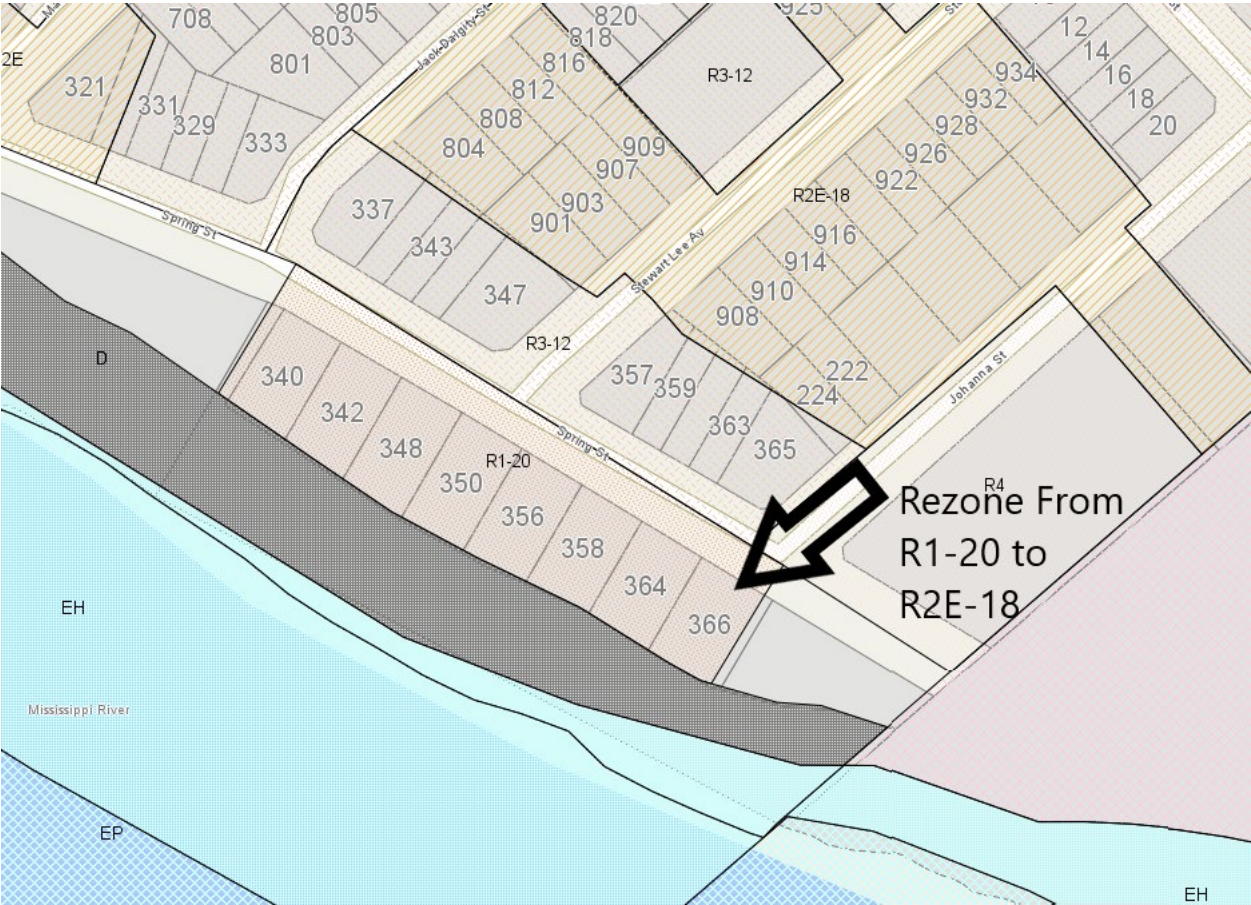
READ a first and second time this ____ day of ____, 2021.

READ a third time and finally passed this ____ day of ____, 2021.

Mayor/ Reeve

_____ SEAL
Clerk

SCHEDULE 'A'



APPENDIX D – PUBLIC COMMENTS

Marc Rivet

Subject: FW: 366 Spring Street

-----Original Message-----

From: bonnie leclair <

Sent: Tuesday, May 25, 2021 9:26 AM

To: Marc Rivet <mrivet@jlrichards.ca>

Subject: 366 Spring Street

Caution: This email originated from outside JLR. Do not click links or open attachments unless you recognize the sender and know the content is safe. If in doubt, please forward suspicious emails to Helpdesk.

Hi I am the owner of 365 Spring Street

I am writing in regards to the zoning by law amendment application. I am asking that this is not permitted to go ahead. When I bought here, there were only to be large houses across the road from me, no semi-detached dwellings. If I had the money to buy one of those homes I would not want a semi - detached dwelling beside me. This corner is already going to have a population once the apartment building is up. 44 units and room for 2 cars each for the owners. Now you want to add a semi at 366 Spring Street which will add to more congestion. People are parking across the street now to get to the river with their canoes and kayaks. Something has to give. Also we have people on Spring street that own 5 cars and they are on the road as well. You get everyone having friends visit and what is going to happen down here at this end. Someone has to make the correct decision here and not just think of the tax money generated. I hope you will seriously take a look at this and do the right thing. I will be looking forward to a response to make sure you received this. I would also like to be put on the list for the zoom public meeting held on Tuesday, June 1st, 2021 at 6 o'clock pm. Please send me an invite. Thank you for your time.

Bonnie Leclair

365 Spring Street

Sent from my iPad



REPORT OF THE COMMITTEE OF THE WHOLE

June 1, 2021

The following is the Committee of the Whole report from the May 18, 2021 meeting.

Consent Items

- L.1 THAT** the following committee minutes be received.

**Community and Economic Development Advisory Committee
Minutes - April 22, 2021**

Staff Reports

- L.2 Award of Tender PW-21-05 Surface Treatment Program**

THAT the Committee of the Whole recommends that Council award the contract for Tender No. PW-21-05, 2021 Surface Treatment Program to Thomas Cavanagh Construction Limited, in the amount of \$685,987.21 (HST included).

AND THAT the surplus funds from the Micro-Surface Program be used to cover any budgetary shortfall.

- L.3 Accessibility Compliance and Policy Updates**

THAT Committee of the Whole recommend Council accept the changes to the Municipality's Accessibility policies, procedures and plans to be in compliance with the Integrated Accessibility Standards of Ontario.

- L.4 Process for Sale of Business Park Lots**

THAT Committee of the Whole recommends to Council to accept the process outlined in this report for the marketing, evaluation, and sale process for lots in Phase 3 of the Business Park.

- L.5 Priorities of Council for the Remainder of Term of Office**

THAT Committee of the Whole recommends to Council to provide staff direction on the priorities of Council for the remainder of its term for staff to properly prioritize and manage workload for the remainder of the current Council term.

Notice of Motion

None

Information Items

L.6 Police Services Board (PSB) Structure

Motion of Support for PSB Detachment Board

THAT Council supports the recommendation of the Joint Lanark County Association of Police Services Boards that there be one (1) Lanark County Detachment Board comprised of 16 members consisting of eight (8) Council Members (one (1) per OPP policed community) and eight (8) Community Members (one (1) per OPP policed community) from which the Detachment Board would recommend that the Province appoint four (4) provincial appointees from the eight (8) community members; and

THAT should the Ministry decide not to choose the four (4) provincial appointees from the eight (8) community representatives, the Lanark County Detachment Board would be comprised of 20 members consisting of eight (8) Council Members (one (1) per OPP policed community), eight (8) Community Members (one (1) per OPP policed community) and four (4) provincial appointees.

Information List #10-21

L.7 Item #4 Climate Action Plan

THAT Council appoints Kathryn Maton, Technologist as Mississippi Mills representative to the Lanark County Climate Action Committee for the remainder of this Council Term.

L.8 Item #9 Levels of Funding for Fire Departments to be pulled and a motion of support included in the next Committee of the Whole agenda.

WHEREAS the role of Ontario's 441 fire departments and their approximate 30,000 full, part-time, and volunteer firefighters is to protect Ontarians and their property; and

WHEREAS according to the Ontario Fire Marshal and Emergency Management's latest data, in Ontario there was over 11,000 number of loss fires, 9,500 no loss fires, 784 injuries, 91 fatalities, and over \$820 million dollars of estimated loss in 2018; and

WHEREAS fire emergencies only make up a portion of the total calls for help received by fire and emergency service departments as they respond to nearly every public emergency, disaster, or 9-1-1 call; and

WHEREAS Ontario's fire department infrastructure deficit continues to grow annually and is almost entirely borne by the municipality and local taxpayers with the majority having populations under 25,000; and

WHEREAS due to antiquated structures and equipment that do not meet current industry standards the safety of the Ontario public and Ontario firefighters is being jeopardized;

NOW THEREFORE BE IT RESOLVED THAT the Municipality of Mississippi Mills endorses the initiative of the Council of the Corporation of the Municipality of Calvin:

THAT the Federal and Provincial Government includes apparatuses, training, equipment and structures for fire departments as eligible categories to any further infrastructure programs which will not only provide immediate stimulus to the local, provincial and federal economies given current economic uncertainty but also ensure the safety of Canadians and dedicated firefighters; and

AND THAT a letter of support be sent to the Municipality of Calvin, the Honourable Doug Ford Premier of Ontario, the Honourable Steve Clark, Minister of Municipal Affairs and Housing, the Honourable Laurie Scott, Minister of Infrastructure, local MPP, local MP, the Ontario Fire Marshal, Jon Pegg, the Ontario Association of Fire Chiefs, and AMO.

Submitted by,

Reviewed by,

Cynthia Guerard,
Committee of the Whole Chair

Cynthia Moyle,
Acting Clerk

THE CORPORATION OF THE MUNICIPALITY OF MISSISSIPPI MILLS

BY-LAW NO. 21-043

BEING a by-law to appoint a Deputy Clerk for the Corporation of the Municipality of Mississippi Mills.

WHEREAS Section 228(2) of the Municipal Act, 2001 provides that Council may appoint deputy clerks who have the powers and duties of the clerk under this and any other Act;

NOW THEREFORE the Council of the Corporation of the Municipality of Mississippi Mills enacts as follows:

1. **THAT** Casey Munro is hereby appointed as Deputy Clerk for the Municipality of Mississippi Mills and shall exercise all the authority, powers and rights, and shall perform all the duties and obligations which by statute or by by-law are or may be conferred or imposed upon the Deputy Clerk and any other duties that may be imposed by Council.
2. **THAT** this by-law comes into force on June 14, 2021.
3. **THAT** By-law 17-112 is hereby repealed.

BY-LAW read, passed, signed and sealed in open Council this 1st day of June, 2021.

Christa Lowry, Mayor

Cynthia Moyle, Acting Clerk

THE CORPORATION OF THE MUNICIPALITY OF MISSISSIPPI MILLS

BY-LAW NO. 21-044

BEING a by-law to appoint Justin Banes as a Building Official/Inspector, a By-law Enforcement Officer and a Property Standards Officer.

WHEREAS the Building Code Act, 1992, Section 3 (2) authorizes the Council of a municipality to appoint such officials as are necessary for the purpose of the enforcement of the Building Code Act in the areas in which the municipality has jurisdiction;

AND WHEREAS under Section 15.1(3) of the Building Code Act, S.O. 1992, Chapter 23 as amended, municipality may pass by-laws relating to property standards;

AND WHEREAS the Council of the Municipality of Mississippi Mills deems it necessary and expedient to appoint Property Standards Officers for the administration and enforcement of the Property Standards By-law;

AND WHEREAS Section 15(1) of the *Police Services Act*, R.S.O. 1990, Chapter P.15, as amended, permits a municipality to appoint persons to enforce the by-laws of the municipality.

NOW THEREFORE the Council of the Corporation of the Municipality of Mississippi Mills enacts as follows:

1. **THAT** Justin Banes is hereby appointed:
 - a) as a Building Official for the Corporation of the Municipality of Mississippi Mills;
 - b) as a Property Standards Officer for the administration and enforcement of the Property Standards By-law and Safe Properties By-law for the Corporation of the Municipality of Mississippi Mills.
 - c) as a By-law Enforcement Officer for the administration and enforcement of all the municipal by-laws for the Corporation of the Municipality of Mississippi Mills.
2. **THAT** as the Property Standards Officer and By-law Enforcement Officer, Justin Banes is hereby authorized and directed to administer and enforce the provisions of the all the municipal by-laws including the Property Standards By-law and Safe Properties By-law for the Municipality of Mississippi Mills;
3. **THAT** this by-law comes into force on day of its passing.
4. **THAT** By-law 08-59, 11-49 and 18-11 are hereby repealed.

BY-LAW read, passed, signed and sealed in open Council this 1st day of June, 2021.

Christa Lowry, Mayor

Cynthia Moyle, Acting Clerk